

Town of Banff  
Summary of All Units  
For the Three Months Ending March 31, 2009  
tab:SUMMARY

Description	Actual 2008	Year to Date 2009	Forecast 2009	2009 Budget	2009 Revised Budget	Change in Budget 2009	2010 Budget	2010 Revised Budget	2011 Budget	2011 Revised Budget
<b>REVENUES</b>										
Municipal Tax Revenue	\$11,649,785.41		\$12,043,200.00	\$11,809,152.00	\$11,809,152.00		\$12,659,810.00	\$13,184,938.00	\$13,540,710.00	\$14,366,559.00
Sale of Goods & Services	448,850.50	106,479.39	539,400.00	483,700.00	517,600.00	(33,900.00)	487,700.00	528,500.00	492,700.00	532,700.00
Donations/Gifts	19,424.28	14,521.84	19,850.00	4,000.00	4,000.00		4,000.00	4,000.00	4,000.00	4,000.00
Rental	393,567.99	88,393.32	371,500.00	403,000.00	371,500.00	31,500.00	422,000.00	380,100.00	436,000.00	423,200.00
Interest	131,291.72	16,237.22	100,000.00	100,000.00	100,000.00		100,000.00	100,000.00	100,000.00	100,000.00
Penalties & Costs	55,965.91	11,405.01	65,500.00	85,500.00	65,500.00	20,000.00	88,000.00	68,000.00	88,000.00	68,000.00
Business Licenses	4,102,889.10	4,119,203.29	4,231,500.00	4,331,500.00	4,331,500.00		4,331,500.00	3,491,500.00	4,331,500.00	3,491,500.00
Tax Certificates	11,015.00	1,410.00	9,000.00	11,200.00	11,200.00		11,200.00	10,200.00	11,200.00	10,200.00
Animal Licenses	24,600.66	23,207.50	24,600.00	24,600.00	24,600.00		24,600.00	25,600.00	24,600.00	25,600.00
Parking/Traffic Fines	505,916.07	84,815.50	559,000.00	577,000.00	559,000.00	18,000.00	587,000.00	592,000.00	617,000.00	622,000.00
Animal Control Fines	1,805.00	275.00	2,600.00	2,600.00	2,600.00		2,600.00	2,600.00	2,600.00	2,600.00
Consumption Charges	3,629,240.62		4,065,000.00	4,065,000.00	4,065,000.00		4,735,600.00	4,735,600.00	5,520,400.00	5,520,400.00
Recycling Revenue	111,583.73	993.00	40,000.00	136,500.00	40,000.00	96,500.00	143,000.00	48,000.00	143,000.00	53,000.00
Garbage Collection Fees	101,168.96		105,000.00	105,000.00	105,000.00		110,000.00	110,800.00	115,000.00	116,000.00
Subdivision Processing Fees	10,953.00	3,680.00	8,000.00	8,000.00	8,000.00		8,000.00	8,000.00	8,000.00	8,000.00
Building Permits	126,188.06	5,257.50	145,000.00	145,000.00	145,000.00		145,000.00	145,000.00	145,000.00	145,000.00
Development Permits	22,468.10	6,703.00	40,000.00	40,000.00	40,000.00		42,500.00	42,500.00	42,500.00	42,500.00
Rezoning Processing Fees	2,625.00		3,000.00	3,000.00	3,000.00		3,000.00	3,000.00	3,000.00	3,000.00
Compliance Certificates	2,175.00		3,000.00	3,000.00	3,000.00		3,000.00	3,000.00	3,000.00	3,000.00
Ice Rentals	260,422.06	99,030.62	234,000.00	321,000.00	234,000.00	87,000.00	335,900.00	243,000.00	335,900.00	335,900.00
Program Fees	84,970.53	36,688.24	90,000.00	86,000.00	85,000.00	1,000.00	90,200.00	94,000.00	91,400.00	98,000.00
Membership Fees	7,274.38	162.86	200.00	6,600.00	200.00	6,400.00	6,600.00	6,600.00	6,600.00	1,600.00
Advertising Revenue	18,950.00	9,000.00	18,000.00	72,100.00	18,000.00	54,100.00	72,100.00	18,000.00	72,100.00	18,000.00
Curling Ice Rentals	34,580.19	25,449.30	25,300.00	32,000.00	25,300.00	6,700.00	33,000.00	33,000.00	35,000.00	35,000.00
Room Rentals	13,926.95	408.57	7,800.00	12,800.00	7,800.00	5,000.00	14,000.00	8,800.00	14,700.00	14,700.00
Site Use Fees	6,530.55		1,200.00	8,600.00	1,200.00	7,400.00	8,800.00	1,200.00	8,800.00	8,800.00
Ball Diamond Rentals	12,251.32		11,000.00	11,000.00	11,000.00		11,000.00	11,000.00	11,000.00	11,000.00
Summer Fun Registrations	68,654.76		71,000.00	71,000.00	71,000.00		73,000.00	73,000.00	75,000.00	75,000.00
Kids Kampus Fees	46,198.21	13,637.88	42,300.00	42,300.00	42,300.00		44,400.00	44,400.00	46,600.00	46,600.00
Drop-in Fees	13,124.94	3,725.23	4,000.00	8,500.00	4,000.00	4,500.00	8,500.00	8,500.00	8,500.00	5,500.00
Other Permit Revenue	30,274.59	5,439.50	31,000.00	28,000.00	28,000.00		28,000.00	31,000.00	28,000.00	31,000.00
Other Sales and Revenue	482,999.40	95,213.83	425,200.00	386,850.00	418,500.00	(31,650.00)	382,250.00	408,750.00	383,050.00	431,050.00
Franchise Revenue - ATCO Gas	404,279.47	93,363.44	410,000.00	400,000.00	400,000.00		400,000.00	410,000.00	400,000.00	410,000.00
Franchise Rev -Misc.	1,932.63									
Government Sales	1,363,208.53	308,354.46	1,196,000.00	1,216,000.00	1,204,300.00	11,700.00	1,159,000.00	1,146,000.00	1,200,000.00	1,189,000.00
Government Grants	1,184,721.17	103,503.53	1,085,810.00	1,119,510.00	1,071,810.00	47,700.00	886,560.00	843,860.00	875,100.00	832,400.00
Transfer from Operating Reserve	398,453.33		115,000.00	277,600.00	115,000.00	162,600.00	316,600.00	151,000.00	275,600.00	110,000.00
Transfer from Capital Reserves	1,082,833.90		27,000.00	27,000.00	27,000.00		30,000.00	30,000.00	30,000.00	30,000.00
<b>TOTAL REVENUES</b>	<b>26,863,221.02</b>	<b>5,276,559.03</b>	<b>26,169,960.00</b>	<b>26,464,612.00</b>	<b>25,970,062.00</b>	<b>494,550.00</b>	<b>27,808,420.00</b>	<b>26,997,348.00</b>	<b>29,525,560.00</b>	<b>29,220,809.00</b>
<b>EXPENDITURES</b>										
Wages	6,897,171.53	1,317,131.10	6,828,742.00	7,057,952.00	6,844,842.00	213,110.00	7,421,850.00	7,227,040.00	7,754,650.00	7,614,040.00
Benefits	1,307,968.12	265,750.49	1,271,900.00	1,327,900.00	1,273,700.00	54,200.00	1,358,765.00	1,313,665.00	1,418,745.00	1,383,045.00
Overtime	203,865.19	20,817.69	104,200.00	96,200.00	104,200.00	(8,000.00)	98,400.00	105,900.00	101,300.00	111,300.00
Recruitment Costs	38,050.72	4,315.30	21,900.00	11,700.00	21,900.00	(10,200.00)	3,800.00	10,500.00	11,900.00	2,100.00
Training/Conference & Travel	244,611.04	36,326.89	198,115.00	235,400.00	198,650.00	36,750.00	248,040.00	221,740.00	252,950.00	226,250.00
Memberships	28,699.96	21,727.28	31,180.00	30,880.00	30,580.00	300.00	30,570.00	30,670.00	31,360.00	31,560.00
Postage/Freight	25,898.95	7,483.22	22,300.00	22,300.00	22,300.00		22,450.00	22,450.00	22,550.00	22,550.00
Telephone	82,237.26	19,918.83	82,050.00	78,650.00	81,550.00	(2,900.00)	80,150.00	80,450.00	80,450.00	80,850.00
Advertising & Promotion	93,069.60	11,257.29	103,600.00	103,560.00	106,060.00	(2,500.00)	105,660.00	94,800.00	103,610.00	92,100.00
Printing & Binding	40,496.49	3,593.97	49,000.00	47,800.00	49,000.00	(1,200.00)	43,100.00	45,100.00	44,000.00	46,000.00
Subscriptions	6,576.25	2,268.42	8,255.00	8,255.00	8,255.00		8,455.00	8,455.00	8,505.00	8,505.00
Licenses & Permits	1,710.00	3,135.89	4,450.00	3,200.00	3,200.00		3,200.00	2,300.00	3,200.00	2,300.00
Rental Fees	664,018.30	37,053.00	696,850.00	694,200.00	694,200.00		699,800.00	699,800.00	695,400.00	695,400.00
Insurance Premiums/Claims	223,931.86	239,787.00	241,500.00	213,500.00	223,500.00	(10,000.00)	218,500.00	243,000.00	225,500.00	250,000.00
Bad Debt Expenses			1,000.00	1,000.00	1,000.00		1,000.00	1,000.00	1,000.00	1,000.00
Cash Over/Short	40.70	1.61								
Short Term Interest Charges	16,063.15	2,965.09	15,000.00	8,000.00	8,000.00		8,000.00	8,000.00	8,000.00	8,000.00
Other Initiatives	19,126.50	1,164.55	23,600.00	25,600.00	23,600.00	2,000.00	24,840.00	21,100.00	23,800.00	19,100.00
Donations Expended	12,761.37	2,932.80	15,000.00							
Misc. Expense	16,537.19	4,884.21	20,050.00	15,300.00	13,300.00	2,000.00	16,300.00	14,300.00	16,300.00	14,300.00
Legal Fees	35,546.96	4,167.76	22,000.00	35,000.00	30,000.00	5,000.00	37,500.00	27,500.00	40,000.00	32,000.00
Professional Fees	282,418.50	24,593.05	360,150.00	366,650.00	360,150.00	6,500.00	162,650.00	159,650.00	164,150.00	161,150.00
Contracted Services	7,837,194.68	1,588,114.97	7,571,830.00	7,445,865.00	7,655,035.00	(209,170.00)	7,368,390.00	6,737,160.00	7,336,190.00	6,814,660.00
General Goods and Supplies	1,118,510.55	144,565.22	1,008,000.00	1,104,600.00	1,029,200.00	75,400.00	1,119,900.00	1,044,900.00	1,185,000.00	1,121,750.00

Town of Banff  
 Summary of All Units  
 For the Three Months Ending March 31, 2009  
 tob:SUMMARY

Description	Actual 2008	Year to Date 2009	Forecast 2009	2009 Budget	2009 Revised Budget	Change in Budget 2009	2010 Budget	2010 Revised Budget	2011 Budget	2011 Revised Budget
Utilities	\$777,629.92	\$233,851.83	\$1,081,100.00	\$1,019,600.00	\$986,000.00	\$33,600.00	\$1,047,000.00	\$1,012,000.00	\$1,047,000.00	\$1,068,000.00
Repair & Maintenance	146,253.69	11,388.48	124,500.00	116,500.00	124,500.00	(8,000.00)	120,500.00	126,500.00	120,500.00	129,500.00
Government/Agency Purchases	1,649,241.02	(4,200.00)	1,731,500.00	1,731,500.00	1,731,500.00		1,802,500.00	1,802,500.00	1,873,500.00	1,873,500.00
Grants	508,744.77	92,675.44	445,500.00	445,500.00	445,500.00		451,800.00	451,800.00	459,700.00	459,700.00
Debenture Principal/Interest	1,116,018.68	35,884.27	35,900.00	35,900.00	35,900.00		35,900.00	35,900.00	35,900.00	35,900.00
Transfer to Local Agencies	58,329.40		90,900.00	90,900.00	90,900.00		90,900.00	90,900.00	90,900.00	90,900.00
Transfer to Operating Reserves	168,581.75		133,300.00	160,800.00	133,300.00	27,500.00	140,300.00	140,300.00	165,800.00	165,800.00
Transfer to Capital Reserves	3,670,708.75		3,780,800.00	3,930,400.00	3,561,050.00	369,350.00	5,031,200.00	5,142,300.00	6,196,700.00	6,527,200.00
<b>TOTAL EXPENDITURES</b>	<b>27,292,012.85</b>	<b>4,133,555.65</b>	<b>26,124,172.00</b>	<b>26,464,612.00</b>	<b>25,890,872.00</b>	<b>573,740.00</b>	<b>27,801,420.00</b>	<b>26,921,680.00</b>	<b>29,518,560.00</b>	<b>29,088,460.00</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>(428,791.83)</b>	<b>1,143,003.38</b>	<b>45,788.00</b>		<b>79,190.00</b>	<b>(79,190.00)</b>	<b>7,000.00</b>	<b>75,668.00</b>	<b>7,000.00</b>	<b>132,349.00</b>
Internal Chargeback Revenue	3,160,800.00		2,805,600.00	2,805,600.00	2,805,600.00		2,805,600.00	2,805,600.00	2,805,600.00	2,805,600.00
Internal Chargeback Expenditures	3,160,800.00		2,805,600.00	2,805,600.00	2,805,600.00		2,805,600.00	2,805,600.00	2,805,600.00	2,805,600.00
<b>NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS</b>	<b>(428,791.83)</b>	<b>1,143,003.38</b>	<b>45,788.00</b>		<b>79,190.00</b>	<b>(79,190.00)</b>	<b>7,000.00</b>	<b>75,668.00</b>	<b>7,000.00</b>	<b>132,349.00</b>

Town of Banff  
Legislative  
For the Three Months Ending March 31, 2009  
tab:Rollup 1

Description	Actual 2008	Year to Date 2009	Forecast 2009	2009 Budget	2009 Revised Budget	Change in Budget 2009	2010 Budget	2010 Revised Budget	2011 Budget	2011 Revised Budget
<b>REVENUES</b>										
Government Grants	\$115,570.00									
Transfer from Operating Reserve	3,500.00						6,000.00	6,000.00		
<b>TOTAL REVENUES</b>	<b>119,070.00</b>						<b>6,000.00</b>	<b>6,000.00</b>		
<b>EXPENDITURES</b>										
Wages	149,104.72	28,000.10	154,600.00	154,600.00	154,600.00		160,100.00	160,100.00	165,800.00	165,800.00
Benefits	31,953.43	6,050.41	28,700.00	28,700.00	28,700.00		28,800.00	28,800.00	28,900.00	28,900.00
Training/Conference & Travel	48,156.90	4,854.28	40,700.00	40,700.00	40,700.00		41,700.00	41,700.00	44,200.00	44,200.00
Memberships	19,719.85	10,688.69	11,100.00	12,000.00	11,100.00	900.00	12,000.00	11,100.00	12,000.00	11,100.00
Postage/Freight	14.24		100.00	100.00	100.00		100.00	100.00	100.00	100.00
Telephone	3,839.35	981.50	4,000.00	4,000.00	4,000.00		4,000.00	4,000.00	4,000.00	4,000.00
Advertising & Promotion	7,475.83		4,000.00	4,000.00	4,000.00		4,000.00	4,000.00	4,000.00	4,000.00
Printing & Binding	579.15	5.58	600.00	600.00	600.00		600.00	600.00	600.00	600.00
Other Initiatives	4,000.00		2,500.00	2,500.00	2,500.00		11,500.00	11,500.00	2,500.00	2,500.00
Misc. Expense	3,036.40		200.00	200.00	200.00		200.00	200.00	200.00	200.00
Professional Fees	120,735.84		4,000.00	4,000.00	4,000.00					
General Goods and Supplies	11,474.56		2,400.00	2,400.00	2,400.00		2,400.00	2,400.00	2,400.00	2,400.00
Grants	1,000.00		2,000.00	2,000.00	2,000.00		2,000.00	2,000.00	2,000.00	2,000.00
Transfer to Operating Reserves	12,000.00		9,000.00	11,000.00	9,000.00	2,000.00	8,000.00	8,000.00	11,000.00	11,000.00
<b>TOTAL EXPENDITURES</b>	<b>413,090.27</b>	<b>50,580.56</b>	<b>263,900.00</b>	<b>266,800.00</b>	<b>263,900.00</b>	<b>2,900.00</b>	<b>275,400.00</b>	<b>274,500.00</b>	<b>277,700.00</b>	<b>276,800.00</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>(294,020.27)</b>	<b>(50,580.56)</b>	<b>(263,900.00)</b>	<b>(266,800.00)</b>	<b>(263,900.00)</b>	<b>(2,900.00)</b>	<b>(269,400.00)</b>	<b>(268,500.00)</b>	<b>(277,700.00)</b>	<b>(276,800.00)</b>
<b>NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS</b>	<b>(294,020.27)</b>	<b>(50,580.56)</b>	<b>(263,900.00)</b>	<b>(266,800.00)</b>	<b>(263,900.00)</b>	<b>(2,900.00)</b>	<b>(269,400.00)</b>	<b>(268,500.00)</b>	<b>(277,700.00)</b>	<b>(276,800.00)</b>

Town of Banff  
General Government  
For the Three Months Ending March 31, 2009  
tab:Rollup 2

Description	Actual 2008	Year to Date 2009	Forecast 2009	2009 Budget	2009 Revised Budget	Change in Budget 2009	2010 Budget	2010 Revised Budget	2011 Budget	2011 Revised Budget
<b>REVENUES</b>										
Municipal Tax Revenue	\$11,649,785.41		\$12,043,200.00	\$11,809,152.00	\$11,809,152.00		\$12,659,810.00	\$13,184,938.00	\$13,540,710.00	\$14,366,559.00
Interest	131,291.72	16,237.22	100,000.00	100,000.00	100,000.00		100,000.00	100,000.00	100,000.00	100,000.00
Penalties & Costs	43,021.91	8,083.35	50,000.00	70,000.00	50,000.00	20,000.00	72,500.00	52,500.00	72,500.00	52,500.00
Business Licenses	105,054.69	132,141.67	131,500.00	131,500.00	131,500.00		131,500.00	131,500.00	131,500.00	131,500.00
Other Sales and Revenue	70,691.56	1,682.77	23,500.00	23,500.00	23,500.00		24,400.00	24,400.00	25,200.00	25,200.00
Franchise Revenue - ATCO Gas	404,279.47	93,363.44	410,000.00	400,000.00	400,000.00		400,000.00	410,000.00	400,000.00	410,000.00
Franchise Rev -Misc.	1,932.63									
Government Grants	232,750.00		218,300.00	234,300.00	234,300.00		232,300.00	232,300.00	232,300.00	232,300.00
Transfer from Operating Reserve	269,100.00			165,600.00		165,600.00	170,600.00	5,000.00	165,600.00	
Transfer from Capital Reserves	1,080,134.41									
<b>TOTAL REVENUES</b>	<b>13,988,041.80</b>	<b>251,508.45</b>	<b>12,976,500.00</b>	<b>12,934,052.00</b>	<b>12,748,452.00</b>	<b>185,600.00</b>	<b>13,791,110.00</b>	<b>14,140,638.00</b>	<b>14,667,810.00</b>	<b>15,318,059.00</b>
<b>EXPENDITURES</b>										
Wages	562,325.41	109,133.78	566,850.00	569,300.00	569,300.00		592,700.00	603,800.00	625,100.00	637,100.00
Benefits	92,921.34	20,919.07	96,900.00	101,800.00	100,700.00	1,100.00	106,300.00	105,200.00	110,600.00	109,500.00
Overtime	2,504.86									
Recruitment Costs	910.92	80.07								
Training/Conference & Travel	24,841.66	2,424.30	16,365.00	20,300.00	16,500.00	3,800.00	23,800.00	17,500.00	24,300.00	18,500.00
Memberships	618.42	288.76	1,000.00	1,000.00	1,000.00		930.00	930.00	1,720.00	1,720.00
Postage/Freight	265.39		200.00	200.00	200.00		200.00	200.00	200.00	200.00
Telephone	4,869.41	1,043.52	4,400.00	4,400.00	4,400.00		4,400.00	4,400.00	4,400.00	4,400.00
Advertising & Promotion	40,020.60	4,058.25	40,000.00	43,460.00	43,460.00		44,860.00	40,000.00	45,510.00	40,000.00
Printing & Binding	3,955.96	50.60	200.00	200.00	200.00		200.00	200.00	200.00	200.00
Subscriptions	243.83		500.00	500.00	500.00		700.00	700.00	700.00	700.00
Rental Fees	550,000.00		550,000.00	550,000.00	550,000.00		550,000.00	550,000.00	550,000.00	550,000.00
Short Term Interest Charges	16,063.15	2,965.09	15,000.00	8,000.00	8,000.00		8,000.00	8,000.00	8,000.00	8,000.00
Other Initiatives	15,078.50	1,164.55	11,100.00	13,100.00	11,100.00	2,000.00	13,340.00	9,600.00	18,300.00	13,600.00
Misc. Expense	493.14	149.37	1,200.00	1,200.00	1,200.00		2,200.00	2,200.00	2,200.00	2,200.00
Professional Fees	200.00									
Contracted Services	54,141.48	21,310.32	74,430.00	67,335.00	67,335.00		77,460.00	77,460.00	73,960.00	73,960.00
General Goods and Supplies	4,660.62	81.14	2,500.00	7,500.00	2,500.00	5,000.00	6,500.00	2,500.00	6,500.00	2,500.00
Grants			1,000.00	1,000.00	1,000.00		2,000.00	2,000.00	1,000.00	1,000.00
Debtenture Principal/Interest	1,080,134.41									
Transfer to Operating Reserves	24,932.00		9,250.00	11,500.00	9,250.00	2,250.00	9,000.00	9,000.00	11,500.00	11,500.00
Transfer to Capital Reserves	1,941,937.00		1,976,000.00	1,742,000.00	1,742,000.00		2,175,100.00	2,609,300.00	2,634,800.00	3,288,400.00
<b>TOTAL EXPENDITURES</b>	<b>4,421,118.10</b>	<b>163,668.82</b>	<b>3,366,895.00</b>	<b>3,142,795.00</b>	<b>3,128,645.00</b>	<b>14,150.00</b>	<b>3,617,690.00</b>	<b>4,042,990.00</b>	<b>4,118,990.00</b>	<b>4,763,480.00</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>9,566,923.70</b>	<b>87,839.63</b>	<b>9,609,605.00</b>	<b>9,791,257.00</b>	<b>9,619,807.00</b>	<b>171,450.00</b>	<b>10,173,420.00</b>	<b>10,097,648.00</b>	<b>10,548,820.00</b>	<b>10,554,579.00</b>
Internal Chargeback Expenditures	900.00		900.00	900.00	900.00		900.00	900.00	900.00	900.00
<b>NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS</b>	<b>9,566,023.70</b>	<b>87,839.63</b>	<b>9,608,705.00</b>	<b>9,790,357.00</b>	<b>9,618,907.00</b>	<b>171,450.00</b>	<b>10,172,520.00</b>	<b>10,096,748.00</b>	<b>10,547,920.00</b>	<b>10,553,679.00</b>

Town of Banff  
Corporate Services  
For the Three Months Ending March 31, 2009  
tab:Rollup 3

Description	Actual 2008	Year to Date 2009	Forecast 2009	2009 Budget	2009 Revised Budget	Change in Budget 2009	2010 Budget	2010 Revised Budget	2011 Budget	2011 Revised Budget
<b>REVENUES</b>										
Sale of Goods & Services			\$200.00	\$200.00	\$200.00		\$200.00	\$200.00	\$200.00	\$200.00
Tax Certificates	11,015.00	1,410.00	9,000.00	11,200.00	11,200.00		11,200.00	10,200.00	11,200.00	10,200.00
Other Sales and Revenue	3,310.29		2,200.00	2,200.00	2,200.00		2,200.00	2,200.00	2,200.00	2,200.00
Government Grants	31,779.00									
Transfer from Operating Reserve	80,918.13		108,000.00	108,000.00	108,000.00		108,000.00	108,000.00	108,000.00	108,000.00
<b>TOTAL REVENUES</b>	<b>127,022.42</b>	<b>1,410.00</b>	<b>119,400.00</b>	<b>121,600.00</b>	<b>121,600.00</b>		<b>121,600.00</b>	<b>120,600.00</b>	<b>121,600.00</b>	<b>120,600.00</b>
<b>EXPENDITURES</b>										
Wages	730,441.65	154,523.43	774,200.00	781,600.00	774,300.00	7,300.00	821,750.00	810,650.00	857,900.00	847,600.00
Benefits	141,060.46	32,362.10	157,500.00	159,100.00	157,500.00	1,600.00	164,900.00	163,200.00	170,600.00	168,900.00
Overtime	5,067.72									
Recruitment Costs	3,484.20									
Training/Conference & Travel	48,277.27	6,925.52	25,800.00	37,300.00	26,200.00	11,100.00	36,900.00	34,450.00	34,300.00	32,250.00
Memberships	2,513.87	1,571.37	4,700.00	3,700.00	4,700.00	(1,000.00)	3,700.00	4,700.00	3,700.00	4,800.00
Postage/Freight	8,644.88	4,136.16	9,300.00	9,300.00	9,300.00		9,300.00	9,300.00	9,300.00	9,300.00
Telephone	12,923.20	3,034.50	12,500.00	13,200.00	12,500.00	700.00	13,200.00	12,500.00	13,200.00	12,500.00
Advertising & Promotion	148.67									
Printing & Binding	11,736.11	2,075.21	13,200.00	11,200.00	13,200.00	(2,000.00)	11,200.00	13,200.00	11,200.00	13,200.00
Subscriptions	1,781.65	122.69	1,300.00	1,300.00	1,300.00		1,300.00	1,300.00	1,300.00	1,300.00
Rental Fees		1,150.00	2,650.00							
Insurance Premiums/Claims	102,542.00	110,444.80	110,000.00	100,000.00	110,000.00	(10,000.00)	105,000.00	115,000.00	112,000.00	122,000.00
Bad Debt Expenses			1,000.00	1,000.00	1,000.00		1,000.00	1,000.00	1,000.00	1,000.00
Cash Over/Short	40.70	1.61								
Misc. Expense	4,376.14	3,341.00	3,600.00	4,000.00	3,000.00	1,000.00	4,000.00	3,000.00	4,000.00	3,000.00
Legal Fees	32,193.45	809.76	20,000.00	35,000.00	30,000.00	5,000.00	37,500.00	27,500.00	40,000.00	30,000.00
Professional Fees	22,763.28	7,607.50	19,500.00	19,500.00	19,500.00		21,000.00	21,000.00	22,500.00	22,500.00
Contracted Services	167,312.64	74,050.49	170,700.00	177,000.00	170,000.00	7,000.00	192,000.00	185,000.00	192,000.00	192,000.00
General Goods and Supplies	90,068.15	3,713.45	98,500.00	103,500.00	98,500.00	5,000.00	104,500.00	100,500.00	105,500.00	101,500.00
Repair & Maintenance	3,368.91	93.44	6,000.00	8,000.00	6,000.00	2,000.00	12,000.00	8,000.00	12,000.00	11,000.00
Transfer to Operating Reserves	17,000.00		19,500.00	26,000.00	19,500.00	6,500.00	26,000.00	26,000.00	26,000.00	26,000.00
<b>TOTAL EXPENDITURES</b>	<b>1,405,744.95</b>	<b>405,963.03</b>	<b>1,449,950.00</b>	<b>1,490,700.00</b>	<b>1,456,500.00</b>	<b>34,200.00</b>	<b>1,565,250.00</b>	<b>1,536,300.00</b>	<b>1,616,500.00</b>	<b>1,598,850.00</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>(1,278,722.53)</b>	<b>(404,553.03)</b>	<b>(1,330,550.00)</b>	<b>(1,369,100.00)</b>	<b>(1,334,900.00)</b>	<b>(34,200.00)</b>	<b>(1,443,650.00)</b>	<b>(1,415,700.00)</b>	<b>(1,494,900.00)</b>	<b>(1,478,250.00)</b>
Internal Chargeback Expenditures	143,100.00		168,600.00	160,800.00	168,600.00	(7,800.00)	160,800.00	168,600.00	160,800.00	168,600.00
<b>NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS</b>	<b>(1,421,822.53)</b>	<b>(404,553.03)</b>	<b>(1,499,150.00)</b>	<b>(1,529,900.00)</b>	<b>(1,503,500.00)</b>	<b>(26,400.00)</b>	<b>(1,604,450.00)</b>	<b>(1,584,300.00)</b>	<b>(1,655,700.00)</b>	<b>(1,646,850.00)</b>

Town of Banff  
Protective Services  
For the Three Months Ending March 31, 2009  
tab:Rollup 4

Description	Actual 2008	Year to Date 2009	Forecast 2009	2009 Budget	2009 Revised Budget	Change in Budget 2009	2010 Budget	2010 Revised Budget	2011 Budget	2011 Revised Budget
<b>REVENUES</b>										
Sale of Goods & Services	\$55,928.82	\$15,727.98	\$68,000.00	\$67,100.00	\$67,100.00		\$67,200.00	\$68,000.00	\$72,200.00	\$72,200.00
Rental	1,000.00		500.00	500.00	500.00		500.00	500.00	500.00	500.00
Animal Licenses	20,720.66	23,207.50	24,600.00	24,600.00	24,600.00		24,600.00	25,600.00	24,600.00	25,600.00
Parking/Traffic Fines	505,916.07	84,815.50	559,000.00	577,000.00	559,000.00	18,000.00	587,000.00	592,000.00	617,000.00	622,000.00
Animal Control Fines	1,805.00	275.00	2,600.00	2,600.00	2,600.00		2,600.00	2,600.00	2,600.00	2,600.00
Other Permit Revenue	1,550.00	1,380.00	2,000.00	2,000.00	2,000.00		2,000.00	2,000.00	2,000.00	2,000.00
Other Sales and Revenue	11,975.90	8,936.90	11,250.00	3,000.00	11,250.00	(8,250.00)	3,000.00	3,000.00	3,000.00	3,000.00
Government Sales	1,281,154.43	308,354.46	1,096,000.00	1,111,000.00	1,104,300.00	6,700.00	1,074,000.00	1,061,000.00	1,110,000.00	1,099,000.00
Government Grants	372,948.00		306,400.00	349,100.00	306,400.00	42,700.00	312,900.00	270,200.00	312,900.00	270,200.00
<b>TOTAL REVENUES</b>	<b>2,252,998.88</b>	<b>442,697.34</b>	<b>2,070,350.00</b>	<b>2,136,900.00</b>	<b>2,077,750.00</b>	<b>59,150.00</b>	<b>2,073,800.00</b>	<b>2,024,900.00</b>	<b>2,144,800.00</b>	<b>2,097,100.00</b>
<b>EXPENDITURES</b>										
Wages	1,024,585.94	192,269.45	989,800.00	990,700.00	996,700.00	(6,000.00)	1,037,100.00	1,050,600.00	1,078,100.00	1,100,100.00
Benefits	175,377.29	36,881.29	157,900.00	159,500.00	157,900.00	1,600.00	163,700.00	163,000.00	167,900.00	167,200.00
Overtime	12,575.19	979.16	1,000.00	2,000.00	1,000.00	1,000.00	2,000.00	1,000.00	2,000.00	1,000.00
Recruitment Costs	7,519.70	561.56	4,000.00	8,500.00	4,000.00	4,500.00	500.00	8,500.00	8,500.00	8,500.00
Training/Conference & Travel	20,044.65	8,916.37	23,100.00	25,200.00	23,100.00	2,100.00	25,000.00	23,800.00	25,100.00	23,900.00
Memberships	1,155.15	1,320.22	1,600.00	1,500.00	1,600.00	(100.00)	1,500.00	1,500.00	1,500.00	1,500.00
Postage/Freight	1,069.78	548.41	1,200.00	1,200.00	1,200.00		1,100.00	1,100.00	1,100.00	1,100.00
Telephone	7,922.49	1,797.04	7,500.00	7,500.00	7,500.00		8,000.00	8,000.00	8,000.00	8,000.00
Advertising & Promotion	768.96		10,500.00	1,500.00	10,500.00	(9,000.00)	1,500.00	1,500.00	1,600.00	1,600.00
Printing & Binding	1,856.53	26.50	2,300.00	3,100.00	2,300.00	800.00	1,300.00	1,300.00	3,100.00	3,100.00
Subscriptions			100.00	100.00	100.00		100.00	100.00	100.00	100.00
Licenses & Permits	1,710.00	787.00	2,300.00	3,200.00	3,200.00		3,200.00	2,300.00	3,200.00	2,300.00
Insurance Premiums/Claims	19,475.52	19,421.40	19,500.00	19,500.00	19,500.00		19,500.00	19,500.00	19,500.00	19,500.00
Other Initiatives	48.00									
Misc. Expense	1,212.21	21.56								
Legal Fees	2,442.27									
Professional Fees	46,289.50	110.00	10,000.00	10,000.00	10,000.00		15,000.00	15,000.00	15,000.00	15,000.00
Contracted Services	473,230.56	106,728.20	138,400.00	142,650.00	138,400.00	4,250.00	31,450.00	27,200.00	31,550.00	27,300.00
General Goods and Supplies	83,352.94	10,096.44	42,300.00	43,300.00	42,300.00	1,000.00	43,200.00	43,200.00	43,200.00	43,200.00
Utilities	14,589.50	3,822.83	23,000.00	27,000.00	27,000.00		25,000.00	23,000.00	25,000.00	23,000.00
Repair & Maintenance	15,061.23	193.97	18,000.00	18,000.00	18,000.00		18,000.00	18,000.00	18,000.00	18,000.00
Government/Agency Purchases	1,649,241.02	(4,200.00)	1,731,500.00	1,731,500.00	1,731,500.00		1,802,500.00	1,802,500.00	1,873,500.00	1,873,500.00
Transfer to Operating Reserves	20,300.00		17,800.00	20,300.00	17,800.00	2,500.00	20,300.00	20,300.00	20,300.00	20,300.00
Transfer to Capital Reserves	75,000.00		80,000.00	80,000.00	80,000.00		80,000.00	80,000.00	80,000.00	80,000.00
<b>TOTAL EXPENDITURES</b>	<b>3,654,828.43</b>	<b>380,281.40</b>	<b>3,281,800.00</b>	<b>3,296,250.00</b>	<b>3,293,600.00</b>	<b>2,650.00</b>	<b>3,299,950.00</b>	<b>3,311,400.00</b>	<b>3,426,250.00</b>	<b>3,429,700.00</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>(1,401,829.55)</b>	<b>62,415.94</b>	<b>(1,211,450.00)</b>	<b>(1,159,350.00)</b>	<b>(1,215,850.00)</b>	<b>56,500.00</b>	<b>(1,226,150.00)</b>	<b>(1,286,500.00)</b>	<b>(1,281,450.00)</b>	<b>(1,332,600.00)</b>
Internal Chargeback Expenditures	63,700.00		73,700.00	73,700.00	73,700.00		73,700.00	73,700.00	73,700.00	73,700.00
<b>NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS</b>	<b>(1,465,529.55)</b>	<b>62,415.94</b>	<b>(1,285,150.00)</b>	<b>(1,233,050.00)</b>	<b>(1,289,550.00)</b>	<b>56,500.00</b>	<b>(1,299,850.00)</b>	<b>(1,360,200.00)</b>	<b>(1,355,150.00)</b>	<b>(1,406,300.00)</b>

Town of Banff  
Engineering Services  
For the Three Months Ending March 31, 2009  
to: Department 500

Description	Actual 2008	Year to Date 2009	Forecast 2009	2009 Budget	2009 Revised Budget	Change in Budget 2009	2010 Budget	2010 Revised Budget	2011 Budget	2011 Revised Budget
<b>REVENUES</b>										
Other Permit Revenue	\$8,389.50		\$10,000.00	\$10,000.00	\$10,000.00		\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
<b>TOTAL REVENUES</b>	<b>8,389.50</b>		<b>10,000.00</b>	<b>10,000.00</b>	<b>10,000.00</b>		<b>10,000.00</b>	<b>10,000.00</b>	<b>10,000.00</b>	<b>10,000.00</b>
<b>EXPENDITURES</b>										
Wages	433,472.13	70,622.12	341,200.00	341,200.00	341,200.00		359,000.00	359,000.00	377,000.00	377,000.00
Benefits	75,688.37	13,931.13	64,200.00	64,800.00	64,200.00	600.00	68,000.00	67,400.00	72,000.00	71,400.00
Overtime	2,981.30									
Recruitment Costs	4,268.64			1,000.00		1,000.00	1,000.00		1,000.00	
Training/Conference & Travel	6,117.52	1,545.67	7,300.00	8,300.00	7,300.00	1,000.00	8,300.00	7,300.00	8,300.00	7,800.00
Memberships	1,651.70	534.30	1,100.00	1,600.00	1,100.00	500.00	1,600.00	1,600.00	1,600.00	1,600.00
Postage/Freight	267.39	58.54	300.00	300.00	300.00		300.00	300.00	300.00	300.00
Telephone	4,115.59	955.63	4,000.00	5,400.00	4,000.00	1,400.00	5,400.00	3,700.00	5,400.00	3,700.00
Advertising & Promotion	438.00		500.00	500.00	500.00		500.00	500.00	500.00	500.00
Printing & Binding	468.88	20.29	300.00	300.00	300.00		300.00	300.00	300.00	300.00
Subscriptions	94.71		100.00	100.00	100.00		100.00	100.00	100.00	100.00
Misc. Expense		40.44	500.00	500.00	500.00		500.00	500.00	500.00	500.00
Professional Fees	3,087.15		3,000.00	6,000.00	3,000.00	3,000.00	6,000.00	3,000.00	6,000.00	3,000.00
General Goods and Supplies	2,490.06		2,150.00	2,150.00	2,150.00		2,150.00	2,150.00	2,150.00	2,150.00
Transfer to Operating Reserves	9,000.00		6,750.00	9,000.00	6,750.00	2,250.00	9,000.00	9,000.00	9,000.00	9,000.00
<b>TOTAL EXPENDITURES</b>	<b>544,141.44</b>	<b>87,708.12</b>	<b>431,400.00</b>	<b>441,150.00</b>	<b>431,400.00</b>	<b>9,750.00</b>	<b>462,150.00</b>	<b>454,850.00</b>	<b>484,150.00</b>	<b>477,350.00</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>(535,751.94)</b>	<b>(87,708.12)</b>	<b>(421,400.00)</b>	<b>(431,150.00)</b>	<b>(421,400.00)</b>	<b>(9,750.00)</b>	<b>(452,150.00)</b>	<b>(444,850.00)</b>	<b>(474,150.00)</b>	<b>(467,350.00)</b>
Internal Chargeback Expenditures	9,500.00		10,600.00	10,600.00	10,600.00		10,600.00	10,600.00	10,600.00	10,600.00
<b>NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS</b>	<b>(545,251.94)</b>	<b>(87,708.12)</b>	<b>(432,000.00)</b>	<b>(441,750.00)</b>	<b>(432,000.00)</b>	<b>(9,750.00)</b>	<b>(462,750.00)</b>	<b>(455,450.00)</b>	<b>(484,750.00)</b>	<b>(477,950.00)</b>

Town of Banff  
Transit  
For the Three Months Ending March 31, 2009  
to: Department 511

Description	Actual 2008	Year to Date 2009	Forecast 2009	2009 Budget	2009 Revised Budget	Change in Budget 2009	2010 Budget	2010 Revised Budget	2011 Budget	2011 Revised Budget
<b>REVENUES</b>										
Sale of Goods & Services	\$370,009.12	\$85,342.81	\$435,000.00	\$391,100.00	\$425,000.00	(\$33,900.00)	\$395,000.00	\$435,000.00	\$395,000.00	\$435,000.00
Advertising Revenue	18,000.00	9,000.00	18,000.00	70,000.00	18,000.00	52,000.00	70,000.00	18,000.00	70,000.00	18,000.00
Other Sales and Revenue	274,455.83	76,050.00	354,000.00	319,000.00	354,000.00	(35,000.00)	325,000.00	360,000.00	325,000.00	380,000.00
Government Sales			20,000.00	25,000.00	20,000.00	5,000.00				
Government Grants			150,000.00	150,000.00	150,000.00					
Transfer from Operating Reserve			3,000.00		3,000.00	(3,000.00)				
<b>TOTAL REVENUES</b>	<b>662,464.95</b>	<b>170,392.81</b>	<b>980,000.00</b>	<b>955,100.00</b>	<b>970,000.00</b>	<b>(14,900.00)</b>	<b>790,000.00</b>	<b>813,000.00</b>	<b>790,000.00</b>	<b>833,000.00</b>
<b>EXPENDITURES</b>										
Wages			12,500.00	12,500.00	12,500.00		55,000.00	55,000.00	58,000.00	55,000.00
Training/Conference & Travel	2,621.36			1,700.00		1,700.00	1,700.00	1,700.00	1,700.00	1,700.00
Memberships	1,453.00	1,499.24	1,500.00	1,600.00	1,600.00		1,600.00	1,600.00	1,600.00	1,600.00
Postage/Freight	89.75									
Advertising & Promotion	8,763.50	2,005.00	8,000.00	10,000.00	8,000.00	2,000.00	10,000.00	9,000.00	10,000.00	9,000.00
Printing & Binding	8,150.61		8,000.00	8,000.00	8,000.00		8,000.00	8,000.00	8,000.00	8,000.00
Insurance Premiums/Claims	4,372.00	8,612.00	8,600.00	6,500.00	6,500.00		6,500.00	12,000.00	6,500.00	12,000.00
Professional Fees	18,186.84	3,684.85	218,000.00	218,000.00	218,000.00		6,500.00	10,000.00	6,500.00	10,000.00
Contracted Services	838,617.79	115,010.17	747,100.00	780,880.00	747,100.00	33,780.00	767,380.00	723,600.00	790,580.00	741,600.00
General Goods and Supplies	160,913.77	21,119.63	162,500.00	205,450.00	172,500.00	32,950.00	205,850.00	168,500.00	208,850.00	168,500.00
Repair & Maintenance	496.00									
Transfer to Operating Reserves			1,500.00	2,000.00	1,500.00	500.00	2,000.00	2,000.00	2,000.00	2,000.00
Transfer to Capital Reserves			150,000.00	200,000.00	150,000.00	50,000.00	200,000.00	200,000.00	200,000.00	200,000.00
<b>TOTAL EXPENDITURES</b>	<b>1,043,664.62</b>	<b>151,930.89</b>	<b>1,317,700.00</b>	<b>1,446,630.00</b>	<b>1,325,700.00</b>	<b>120,930.00</b>	<b>1,264,530.00</b>	<b>1,191,400.00</b>	<b>1,293,730.00</b>	<b>1,209,400.00</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>(381,199.67)</b>	<b>18,461.92</b>	<b>(337,700.00)</b>	<b>(491,530.00)</b>	<b>(355,700.00)</b>	<b>(135,830.00)</b>	<b>(474,530.00)</b>	<b>(378,400.00)</b>	<b>(503,730.00)</b>	<b>(376,400.00)</b>
<b>NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS</b>	<b>(381,199.67)</b>	<b>18,461.92</b>	<b>(337,700.00)</b>	<b>(491,530.00)</b>	<b>(355,700.00)</b>	<b>(135,830.00)</b>	<b>(474,530.00)</b>	<b>(378,400.00)</b>	<b>(503,730.00)</b>	<b>(376,400.00)</b>

Town of Banff  
Operations  
For the Three Months Ending March 31, 2009  
tab:Rollup 6

Description	Actual 2008	Year to Date 2009	Forecast 2009	2009 Budget	2009 Revised Budget	Change in Budget 2009	2010 Budget	2010 Revised Budget	2011 Budget	2011 Revised Budget
<b>REVENUES</b>										
Sale of Goods & Services	\$18,962.22	\$850.00	\$22,000.00	\$16,000.00	\$16,000.00		\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00
Rental	37,660.41	9,947.48	45,000.00	45,000.00	45,000.00		50,000.00	50,000.00	55,000.00	55,000.00
Recycling Revenue	111,583.73	993.00	40,000.00	136,500.00	40,000.00	96,500.00	143,000.00	48,000.00	143,000.00	53,000.00
Garbage Collection Fees	101,168.96		105,000.00	105,000.00	105,000.00		110,000.00	110,000.00	115,000.00	116,000.00
Other Sales and Revenue	11,942.43	945.00	4,000.00	14,500.00	4,000.00	10,500.00	10,500.00	4,000.00	10,500.00	4,000.00
Government Sales	82,054.10		80,000.00	80,000.00	80,000.00		85,000.00	85,000.00	90,000.00	90,000.00
<b>TOTAL REVENUES</b>	<b>363,371.85</b>	<b>12,735.48</b>	<b>296,000.00</b>	<b>397,000.00</b>	<b>290,000.00</b>	<b>107,000.00</b>	<b>414,500.00</b>	<b>313,800.00</b>	<b>429,500.00</b>	<b>334,000.00</b>
<b>EXPENDITURES</b>										
Wages	2,400,845.13	383,012.85	2,071,722.00	2,121,582.00	2,100,272.00	21,310.00	2,227,700.00	2,205,290.00	2,334,800.00	2,256,390.00
Benefits	480,339.44	82,954.65	389,800.00	396,900.00	389,800.00	7,100.00	412,700.00	405,600.00	428,900.00	421,800.00
Overtime	131,507.39	11,397.60	61,700.00	63,700.00	61,700.00	2,000.00	64,900.00	62,900.00	66,800.00	64,800.00
Recruitment Costs	11,394.32									
Training/Conference & Travel	30,833.62	3,758.82	30,850.00	37,300.00	30,850.00	6,450.00	41,200.00	34,750.00	45,050.00	38,600.00
Memberships	1,587.97	2,983.89	4,730.00	4,030.00	4,030.00		3,790.00	3,790.00	3,790.00	3,790.00
Postage/Freight	10,705.14	1,334.76	6,600.00	6,600.00	6,600.00		6,700.00	6,700.00	6,800.00	6,800.00
Telephone	25,274.97	5,964.94	24,950.00	19,450.00	26,450.00	(7,000.00)	19,450.00	23,950.00	19,650.00	24,150.00
Advertising & Promotion	4,299.26		4,000.00	7,000.00	4,000.00	3,000.00	7,000.00	4,000.00	4,000.00	1,000.00
Printing & Binding	3,484.34	681.14	3,000.00	3,000.00	3,000.00		3,000.00	3,000.00	3,000.00	3,000.00
Subscriptions			250.00	250.00	250.00		250.00	250.00	250.00	250.00
Licenses & Permits		1,872.00	1,900.00							
Rental Fees	64,320.00	19,800.00	80,200.00	80,200.00	80,200.00		83,800.00	83,800.00	87,400.00	87,400.00
Insurance Premiums/Claims	31,358.62	31,337.00	33,500.00	25,500.00	25,500.00		25,500.00	25,500.00	25,500.00	25,500.00
Other Initiatives									3,000.00	3,000.00
Misc. Expense	3,442.50	780.96	3,550.00	4,400.00	3,400.00	1,000.00	4,400.00	3,400.00	4,400.00	3,400.00
Contracted Services	1,034,959.73	175,417.37	914,400.00	1,004,100.00	905,600.00	98,500.00	969,000.00	881,500.00	919,900.00	932,400.00
General Goods and Supplies	517,559.72	68,205.66	426,000.00	446,700.00	432,000.00	14,700.00	466,300.00	451,600.00	476,600.00	461,900.00
Utilities	336,989.49	89,418.58	335,000.00	285,400.00	291,800.00	(6,400.00)	302,900.00	325,900.00	302,900.00	325,900.00
Repair & Maintenance	114,332.55	11,101.07	100,000.00	90,000.00	100,000.00	(10,000.00)	90,000.00	100,000.00	90,000.00	100,000.00
Transfer to Local Agencies	58,329.40		90,900.00	90,900.00	90,900.00		90,900.00	90,900.00	90,900.00	90,900.00
Transfer to Operating Reserves	14,000.00		11,250.00	15,000.00	11,250.00	3,750.00	15,000.00	15,000.00	15,000.00	15,000.00
Transfer to Capital Reserves	246,100.00		271,100.00	271,100.00	271,100.00		271,100.00	271,100.00	321,000.00	321,000.00
<b>TOTAL EXPENDITURES</b>	<b>5,521,663.59</b>	<b>890,021.29</b>	<b>4,865,402.00</b>	<b>4,973,112.00</b>	<b>4,838,702.00</b>	<b>134,410.00</b>	<b>5,105,590.00</b>	<b>4,998,930.00</b>	<b>5,249,640.00</b>	<b>5,186,980.00</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>(5,158,291.74)</b>	<b>(877,285.81)</b>	<b>(4,569,402.00)</b>	<b>(4,576,112.00)</b>	<b>(4,548,702.00)</b>	<b>(27,410.00)</b>	<b>(4,691,090.00)</b>	<b>(4,685,130.00)</b>	<b>(4,820,140.00)</b>	<b>(4,852,980.00)</b>
Internal Chargeback Revenue	3,160,800.00		2,805,600.00	2,805,600.00	2,805,600.00		2,805,600.00	2,805,600.00	2,805,600.00	2,805,600.00
Internal Chargeback Expenditures	1,044,300.00		1,166,600.00	1,166,600.00	1,166,600.00		1,166,600.00	1,166,600.00	1,166,600.00	1,166,600.00
<b>NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS</b>	<b>(3,041,791.74)</b>	<b>(877,285.81)</b>	<b>(2,930,402.00)</b>	<b>(2,937,112.00)</b>	<b>(2,909,702.00)</b>	<b>(27,410.00)</b>	<b>(3,052,090.00)</b>	<b>(3,046,130.00)</b>	<b>(3,181,140.00)</b>	<b>(3,213,980.00)</b>

Town of Banff  
Utilities  
For the Three Months Ending March 31, 2009  
tab:Rollup 6B

Description	Actual 2008	Year to Date 2009	Forecast 2009	2009 Budget	2009 Revised Budget	Change in Budget 2009	2010 Budget	2010 Revised Budget	2011 Budget	2011 Revised Budget
<b>REVENUES</b>										
Sale of Goods & Services	\$325.63	\$4,483.60	\$6,000.00	\$1,100.00	\$1,100.00		\$1,100.00	\$1,100.00	\$1,100.00	\$1,100.00
Penalties & Costs	12,944.00	3,321.66	15,500.00	15,500.00	15,500.00		15,500.00	15,500.00	15,500.00	15,500.00
Consumption Charges	3,629,240.62		4,065,000.00	4,065,000.00	4,065,000.00		4,735,600.00	4,735,600.00	5,520,400.00	5,520,400.00
Other Sales and Revenue	85,837.50									
<b>TOTAL REVENUES</b>	<b>3,728,347.75</b>	<b>7,805.26</b>	<b>4,086,500.00</b>	<b>4,081,600.00</b>	<b>4,081,600.00</b>		<b>4,752,200.00</b>	<b>4,752,200.00</b>	<b>5,537,000.00</b>	<b>5,537,000.00</b>
<b>EXPENDITURES</b>										
Wages	226,247.31	35,847.21	261,000.00	332,400.00	261,000.00	71,400.00	346,300.00	284,900.00	371,400.00	310,000.00
Benefits	48,160.58	7,059.83	61,200.00	77,800.00	61,200.00	16,600.00	81,200.00	64,600.00	84,000.00	67,400.00
Overtime	37,324.91	5,221.07	25,500.00	12,000.00	25,500.00	(13,500.00)	12,500.00	26,000.00	13,000.00	26,500.00
Recruitment Costs	1,039.71		16,000.00		16,000.00	(16,000.00)				
Training/Conference & Travel	7,235.95	3,082.67	7,600.00	7,600.00	7,600.00		7,800.00	7,800.00	7,800.00	7,800.00
Memberships		563.61	1,400.00	1,400.00	1,400.00		1,400.00	1,400.00	1,400.00	1,400.00
Postage/Freight	2,443.37	172.71								
Telephone	7,395.61	1,998.31	8,000.00	6,000.00	6,000.00		6,000.00	6,000.00	6,000.00	6,000.00
Licenses & Permits		338.00	250.00							
Insurance Premiums/Claims	65,290.72	69,019.80	68,900.00	62,000.00	62,000.00		62,000.00	71,000.00	62,000.00	71,000.00
Legal Fees	911.24	782.00	2,000.00							2,000.00
Professional Fees	27,196.15	1,836.45	40,000.00	40,000.00	40,000.00		40,000.00	40,000.00	40,000.00	40,000.00
Contracted Services	995,844.74	25,077.89	1,217,800.00	854,500.00	1,217,800.00	(363,300.00)	857,000.00	1,219,000.00	917,000.00	1,277,000.00
General Goods and Supplies	156,029.85	27,331.66	173,400.00	178,400.00	178,400.00		178,400.00	178,400.00	228,400.00	228,400.00
Utilities	425,262.68	124,523.12	636,700.00	581,700.00	581,700.00		580,100.00	580,100.00	580,100.00	580,100.00
Transfer to Operating Reserves	3,000.00		2,250.00	3,000.00	2,250.00	750.00	3,000.00	3,000.00	3,000.00	3,000.00
Transfer to Capital Reserves	1,352,257.10		1,238,000.00	1,571,600.00	1,252,250.00	319,350.00	2,234,300.00	1,911,200.00	2,883,200.00	2,560,100.00
<b>TOTAL EXPENDITURES</b>	<b>3,355,639.92</b>	<b>302,854.33</b>	<b>3,760,000.00</b>	<b>3,728,400.00</b>	<b>3,713,100.00</b>	<b>15,300.00</b>	<b>4,410,000.00</b>	<b>4,393,400.00</b>	<b>5,197,300.00</b>	<b>5,180,700.00</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>372,707.83</b>	<b>(295,049.07)</b>	<b>326,500.00</b>	<b>353,200.00</b>	<b>368,500.00</b>	<b>(15,300.00)</b>	<b>342,200.00</b>	<b>358,800.00</b>	<b>339,700.00</b>	<b>356,300.00</b>
Internal Chargeback Expenditures	400,800.00		414,500.00	414,500.00	414,500.00		414,500.00	414,500.00	414,500.00	414,500.00
<b>NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS</b>	<b>(28,092.17)</b>	<b>(295,049.07)</b>	<b>(88,000.00)</b>	<b>(61,300.00)</b>	<b>(46,000.00)</b>	<b>(15,300.00)</b>	<b>(72,300.00)</b>	<b>(55,700.00)</b>	<b>(74,800.00)</b>	<b>(58,200.00)</b>

Town of Banff  
 Planning & Development  
 For the Three Months Ending March 31, 2009  
 tob:Rollup 7

Description	Actual 2008	Year to Date 2009	Forecast 2009	2009 Budget	2009 Revised Budget	Change in Budget 2009	2010 Budget	2010 Revised Budget	2011 Budget	2011 Revised Budget
<b>REVENUES</b>										
Sale of Goods & Services	\$51.75	\$75.00	\$400.00	\$400.00	\$400.00		\$400.00	\$400.00	\$400.00	\$400.00
Subdivision Processing Fees	10,953.00	3,680.00	8,000.00	8,000.00	8,000.00		8,000.00	8,000.00	8,000.00	8,000.00
Building Permits	126,188.06	5,257.50	145,000.00	145,000.00	145,000.00		145,000.00	145,000.00	145,000.00	145,000.00
Development Permits	22,468.10	6,703.00	40,000.00	40,000.00	40,000.00		42,500.00	42,500.00	42,500.00	42,500.00
Rezoning Processing Fees	2,625.00		3,000.00	3,000.00	3,000.00		3,000.00	3,000.00	3,000.00	3,000.00
Compliance Certificates	2,175.00		3,000.00	3,000.00	3,000.00		3,000.00	3,000.00	3,000.00	3,000.00
Other Permit Revenue	9,580.55	1,166.50	8,000.00	8,000.00	8,000.00		8,000.00	8,000.00	8,000.00	8,000.00
Other Sales and Revenue	201.21		5,250.00	5,250.00	5,250.00		5,250.00	5,250.00	5,250.00	5,250.00
Government Grants	1,000.00			5,000.00		5,000.00	5,000.00	5,000.00	5,000.00	5,000.00
Transfer from Operating Reserve							30,000.00	30,000.00		
Transfer from Capital Reserves	2,699.49		27,000.00	27,000.00	27,000.00		30,000.00	30,000.00	30,000.00	30,000.00
<b>TOTAL REVENUES</b>	<b>177,942.16</b>	<b>16,882.00</b>	<b>239,650.00</b>	<b>244,650.00</b>	<b>239,650.00</b>	<b>5,000.00</b>	<b>280,150.00</b>	<b>280,150.00</b>	<b>250,150.00</b>	<b>250,150.00</b>
<b>EXPENDITURES</b>										
Wages	360,573.25	61,039.55	353,470.00	353,470.00	353,470.00		366,700.00	366,700.00	384,800.00	384,800.00
Benefits	66,737.85	9,771.25	67,700.00	73,400.00	67,700.00	5,700.00	75,500.00	69,800.00	77,700.00	72,000.00
Overtime	354.69									
Recruitment Costs	7,853.76	3,673.67								
Training/Conference & Travel	15,397.07	519.01	10,600.00	13,700.00	10,600.00	3,100.00	17,700.00	15,500.00	18,000.00	12,800.00
Memberships		1,834.20	2,600.00	2,600.00	2,600.00		2,600.00	2,600.00	2,600.00	2,600.00
Postage/Freight	609.39	780.83	1,400.00	1,400.00	1,400.00		1,500.00	1,500.00	1,500.00	1,500.00
Telephone	2,163.32	486.96	2,800.00	2,800.00	2,800.00		2,800.00	2,800.00	2,900.00	2,900.00
Advertising & Promotion	10,525.57	420.75	8,300.00	8,300.00	8,300.00		8,300.00	8,300.00	8,300.00	8,300.00
Printing & Binding	1,496.35	103.93	2,100.00	2,100.00	2,100.00		2,100.00	2,100.00	2,100.00	2,100.00
Subscriptions	853.07	52.95	1,100.00	1,100.00	1,100.00		1,100.00	1,100.00	1,150.00	1,150.00
Insurance Premiums/Claims	893.00	952.00	1,000.00							
Legal Fees		1,428.00								
Professional Fees	1,034.13	15.00	2,500.00	2,500.00	2,500.00		2,500.00	2,500.00	2,500.00	2,500.00
Contracted Services	70,503.98	14,519.83	74,000.00	74,000.00	74,000.00		128,500.00	128,500.00	65,000.00	65,000.00
General Goods and Supplies	3,051.26	17.98	5,500.00	5,500.00	5,500.00		3,500.00	3,500.00	3,500.00	3,500.00
Repair & Maintenance			200.00	200.00	200.00		200.00	200.00	200.00	200.00
Grants	2,699.49		27,000.00	27,000.00	27,000.00		30,000.00	30,000.00	30,000.00	30,000.00
Transfer to Operating Reserves	22,000.00		21,000.00	23,000.00	21,000.00	2,000.00	8,000.00	8,000.00	28,000.00	28,000.00
<b>TOTAL EXPENDITURES</b>	<b>566,746.18</b>	<b>95,615.91</b>	<b>581,270.00</b>	<b>591,070.00</b>	<b>580,270.00</b>	<b>10,800.00</b>	<b>651,000.00</b>	<b>643,100.00</b>	<b>628,250.00</b>	<b>617,350.00</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>(388,804.02)</b>	<b>(78,733.91)</b>	<b>(341,620.00)</b>	<b>(346,420.00)</b>	<b>(340,620.00)</b>	<b>(5,800.00)</b>	<b>(370,850.00)</b>	<b>(362,950.00)</b>	<b>(378,100.00)</b>	<b>(367,200.00)</b>
Internal Chargeback Expenditures	4,200.00		4,600.00	4,600.00	4,600.00		4,600.00	4,600.00	4,600.00	4,600.00
<b>NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS</b>	<b>(393,004.02)</b>	<b>(78,733.91)</b>	<b>(346,220.00)</b>	<b>(351,020.00)</b>	<b>(345,220.00)</b>	<b>(5,800.00)</b>	<b>(375,450.00)</b>	<b>(367,550.00)</b>	<b>(382,700.00)</b>	<b>(371,800.00)</b>

Town of Banff  
Environment  
For the Three Months Ending March 31, 2009  
Job: Rollup 7B

Description	Actual 2008	Year to Date 2009	Forecast 2009	2009 Budget	2009 Revised Budget	Change in Budget 2009	2010 Budget	2010 Revised Budget	2011 Budget	2011 Revised Budget
<b>REVENUES</b>										
Other Sales and Revenue	\$1,120.05	\$103.82								
Government Grants	70,000.00									
Transfer from Operating Reserve	31,750.00		4,000.00	4,000.00	4,000.00		2,000.00	2,000.00	2,000.00	2,000.00
<b>TOTAL REVENUES</b>	<b>102,870.05</b>	<b>103.82</b>	<b>4,000.00</b>	<b>4,000.00</b>	<b>4,000.00</b>		<b>2,000.00</b>	<b>2,000.00</b>	<b>2,000.00</b>	<b>2,000.00</b>
<b>EXPENDITURES</b>										
Wages	77,311.28	17,112.66	82,200.00	82,200.00	82,200.00		85,100.00	85,100.00	88,500.00	88,500.00
Benefits	16,330.40	3,653.51	17,700.00	17,900.00	17,700.00	200.00	18,600.00	18,400.00	19,200.00	19,000.00
Training/Conference & Travel	4,234.94	346.26	3,900.00	4,500.00	3,900.00	600.00	4,500.00	3,900.00	4,500.00	3,900.00
Postage/Freight	157.51	20.96	200.00	200.00	200.00		200.00	200.00	200.00	200.00
Telephone	292.63	70.18	700.00	700.00	700.00		700.00	700.00	700.00	700.00
Advertising & Promotion	2,675.88		3,000.00	3,000.00	3,000.00		3,000.00	3,000.00	3,000.00	3,000.00
Printing & Binding	548.04	376.64	500.00	500.00	500.00		500.00	500.00	500.00	500.00
Subscriptions	683.37	64.22	600.00	600.00	600.00		600.00	600.00	600.00	600.00
Contracted Services	101,608.73	3,214.00	20,000.00	20,000.00	20,000.00		20,000.00	20,000.00	20,000.00	20,000.00
General Goods and Supplies	352.90	5.95	500.00	500.00	500.00		500.00	500.00	500.00	500.00
Grants	11,750.00	2,275.00	4,000.00	4,000.00	4,000.00		2,000.00	2,000.00	2,000.00	2,000.00
Transfer to Operating Reserves	1,000.00		750.00	1,000.00	750.00	250.00	1,000.00	1,000.00	1,000.00	1,000.00
<b>TOTAL EXPENDITURES</b>	<b>216,945.68</b>	<b>27,139.38</b>	<b>134,050.00</b>	<b>135,100.00</b>	<b>134,050.00</b>	<b>1,050.00</b>	<b>136,700.00</b>	<b>135,900.00</b>	<b>140,700.00</b>	<b>139,900.00</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>(114,075.63)</b>	<b>(27,035.56)</b>	<b>(130,050.00)</b>	<b>(131,100.00)</b>	<b>(130,050.00)</b>	<b>(1,050.00)</b>	<b>(134,700.00)</b>	<b>(133,900.00)</b>	<b>(138,700.00)</b>	<b>(137,900.00)</b>
<b>NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS</b>	<b>(114,075.63)</b>	<b>(27,035.56)</b>	<b>(130,050.00)</b>	<b>(131,100.00)</b>	<b>(130,050.00)</b>	<b>(1,050.00)</b>	<b>(134,700.00)</b>	<b>(133,900.00)</b>	<b>(138,700.00)</b>	<b>(137,900.00)</b>

Town of Banff  
Family and Community Support Services  
For the Three Months Ending March 31, 2009  
tab:Rollup 8

Description	Actual 2008	Year to Date 2009	Forecast 2009	2009 Budget	2009 Revised Budget	Change in Budget 2009	2010 Budget	2010 Revised Budget	2011 Budget	2011 Revised Budget
<b>REVENUES</b>										
Sale of Goods & Services			\$800.00	\$800.00	\$800.00		\$800.00	\$800.00	\$800.00	\$800.00
Donations/Gifts	12,761.37	13,521.84	15,850.00							
Program Fees	3,705.00	5,257.00	11,000.00	11,000.00	11,000.00		13,000.00	13,000.00	14,000.00	14,000.00
Other Sales and Revenue	4,461.58	6,618.33	7,000.00	300.00	300.00		300.00	300.00	300.00	300.00
Government Grants	328,836.59	102,695.41	387,110.00	357,110.00	357,110.00		312,360.00	312,360.00	300,900.00	300,900.00
Transfer from Operating Reserve	2,288.00									
<b>TOTAL REVENUES</b>	<b>352,052.54</b>	<b>128,092.58</b>	<b>421,760.00</b>	<b>369,210.00</b>	<b>369,210.00</b>		<b>326,460.00</b>	<b>326,460.00</b>	<b>316,000.00</b>	<b>316,000.00</b>
<b>EXPENDITURES</b>										
Wages	399,901.74	98,233.12	475,600.00	450,700.00	450,700.00		461,400.00	461,400.00	465,400.00	465,400.00
Benefits	85,771.46	20,512.66	101,100.00	100,000.00	99,100.00	900.00	84,565.00	95,265.00	97,845.00	98,545.00
Overtime	1,361.85	287.50								
Recruitment Costs			200.00	200.00	200.00		200.00	200.00	200.00	200.00
Training/Conference & Travel	14,415.05	1,105.33	11,500.00	12,900.00	11,500.00	1,400.00	12,840.00	11,240.00	11,800.00	10,200.00
Memberships		443.00	850.00	850.00	850.00		850.00	850.00	850.00	850.00
Postage/Freight	684.54	193.55	1,100.00	1,100.00	1,100.00		1,100.00	1,100.00	1,100.00	1,100.00
Telephone	3,495.64	949.81	4,600.00	5,500.00	4,600.00	900.00	5,500.00	4,600.00	5,500.00	4,600.00
Advertising & Promotion	4,423.74	205.43	6,600.00	7,100.00	6,600.00	500.00	7,100.00	6,600.00	7,100.00	6,600.00
Printing & Binding	2,088.88	211.76	2,000.00	2,000.00	2,000.00		3,000.00	3,000.00	3,000.00	3,000.00
Subscriptions	1,288.06	817.09	1,205.00	1,205.00	1,205.00		1,205.00	1,205.00	1,205.00	1,205.00
Other Initiatives			10,000.00	10,000.00	10,000.00					
Donations Expended	12,761.37	2,932.80	15,000.00							
Misc. Expense	3,876.80	550.88	11,000.00	5,000.00	5,000.00		5,000.00	5,000.00	5,000.00	5,000.00
Professional Fees	1,107.47	242.75	650.00	650.00	650.00		650.00	650.00	650.00	650.00
Contracted Services	22,017.67	4,951.24	14,000.00	14,000.00	14,000.00		15,000.00	15,000.00	15,000.00	15,000.00
General Goods and Supplies	9,116.53	1,471.93	11,250.00	11,250.00	11,250.00		7,650.00	7,650.00	6,950.00	6,950.00
Repair & Maintenance			300.00	300.00	300.00		300.00	300.00	300.00	300.00
Grants	102,550.00	11,425.00	54,200.00	54,200.00	54,200.00		50,800.00	50,800.00	47,500.00	47,500.00
Transfer to Operating Reserves	20,000.00		5,250.00	7,000.00	5,250.00	1,750.00	7,000.00	7,000.00	7,000.00	7,000.00
Transfer to Capital Reserves	10,000.00		10,000.00	10,000.00	10,000.00		10,000.00	10,000.00	10,000.00	10,000.00
<b>TOTAL EXPENDITURES</b>	<b>694,860.80</b>	<b>144,533.85</b>	<b>736,405.00</b>	<b>693,955.00</b>	<b>688,505.00</b>	<b>5,450.00</b>	<b>674,160.00</b>	<b>681,860.00</b>	<b>686,400.00</b>	<b>684,100.00</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>(342,808.26)</b>	<b>(16,441.27)</b>	<b>(314,645.00)</b>	<b>(324,745.00)</b>	<b>(319,295.00)</b>	<b>(5,450.00)</b>	<b>(347,700.00)</b>	<b>(355,400.00)</b>	<b>(370,400.00)</b>	<b>(368,100.00)</b>
Internal Chargeback Expenditures	59,100.00		75,800.00	75,800.00	75,800.00		75,800.00	75,800.00	75,800.00	75,800.00
<b>NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS</b>	<b>(401,908.26)</b>	<b>(16,441.27)</b>	<b>(390,445.00)</b>	<b>(400,545.00)</b>	<b>(395,095.00)</b>	<b>(5,450.00)</b>	<b>(423,500.00)</b>	<b>(431,200.00)</b>	<b>(446,200.00)</b>	<b>(443,900.00)</b>

Town of Banff  
Recreation and Culture  
For the Three Months Ending March 31, 2009  
tab:Rollup 8B

Description	Actual 2008	Year to Date 2009	Forecast 2009	2009 Budget	2009 Revised Budget	Change in Budget 2009	2010 Budget	2010 Revised Budget	2011 Budget	2011 Revised Budget
<b>REVENUES</b>										
Sale of Goods & Services	\$3,572.96		\$7,000.00	\$7,000.00	\$7,000.00		\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00
Donations/Gifts	6,662.91	1,000.00	4,000.00	4,000.00	4,000.00		4,000.00	4,000.00	4,000.00	4,000.00
Rental	41,436.27	10,781.40	25,900.00	45,400.00	25,900.00	19,500.00	53,400.00	23,500.00	54,400.00	53,600.00
Ice Rentals	260,422.06	99,030.62	234,000.00	321,000.00	234,000.00	87,000.00	335,900.00	243,000.00	335,900.00	335,900.00
Program Fees	81,265.53	31,431.24	79,000.00	75,000.00	74,000.00	1,000.00	77,200.00	81,000.00	77,400.00	84,000.00
Membership Fees	7,274.38	162.86	200.00	6,600.00	200.00	6,400.00	6,600.00		6,600.00	1,600.00
Advertising Revenue	950.00			2,100.00		2,100.00	2,100.00		2,100.00	
Curling Ice Rentals	34,580.19	25,449.30	25,300.00	32,000.00	25,300.00	6,700.00	33,000.00		35,000.00	35,000.00
Room Rentals	13,926.95	408.57	7,800.00	12,800.00	7,800.00	5,000.00	14,000.00	8,800.00	14,700.00	14,700.00
Site Use Fees	6,530.55		1,200.00	8,600.00	1,200.00	7,400.00	8,800.00	1,200.00	8,800.00	8,800.00
Ball Diamond Rentals	12,251.32		11,000.00	11,000.00	11,000.00		11,000.00	11,000.00	11,000.00	11,000.00
Summer Fun Registrations	68,654.76		71,000.00	71,000.00	71,000.00		73,000.00	73,000.00	75,000.00	75,000.00
Kids Kampus Fees	46,198.21	13,637.88	42,300.00	42,300.00	42,300.00		44,400.00	44,400.00	46,600.00	46,600.00
Drop-in Fees	13,124.94	3,725.23	4,000.00	8,500.00	4,000.00	4,500.00	8,500.00		8,500.00	5,500.00
Other Permit Revenue	10,754.54	2,893.00	11,000.00	8,000.00	8,000.00		8,000.00	11,000.00	8,000.00	11,000.00
Other Sales and Revenue	16,272.10	877.01	14,400.00	15,500.00	14,400.00	1,100.00	8,000.00	6,000.00	8,000.00	7,500.00
Government Grants	31,837.58	808.12	24,000.00	24,000.00	24,000.00		24,000.00	24,000.00	24,000.00	24,000.00
<b>TOTAL REVENUES</b>	<b>655,715.25</b>	<b>190,205.23</b>	<b>562,100.00</b>	<b>694,800.00</b>	<b>554,100.00</b>	<b>140,700.00</b>	<b>718,900.00</b>	<b>537,900.00</b>	<b>727,000.00</b>	<b>725,200.00</b>
<b>EXPENDITURES</b>										
Wages	532,362.97	167,336.83	745,600.00	867,700.00	748,600.00	119,100.00	909,000.00	784,500.00	947,850.00	926,350.00
Benefits	93,627.50	31,654.59	129,200.00	148,000.00	129,200.00	18,800.00	154,500.00	132,400.00	161,100.00	158,400.00
Overtime	10,187.28	2,932.36	16,000.00	18,500.00	16,000.00	2,500.00	19,000.00	16,000.00	19,000.00	19,000.00
Recruitment Costs	1,579.47		1,700.00	2,000.00	1,700.00	300.00	2,100.00	1,800.00	2,200.00	1,900.00
Training/Conference & Travel	22,435.05	2,848.66	20,400.00	25,900.00	20,400.00	5,500.00	26,600.00	22,100.00	27,900.00	24,600.00
Memberships			600.00	600.00	600.00		600.00	600.00	600.00	600.00
Postage/Freight	947.57	237.30	1,900.00	1,900.00	1,900.00		1,950.00	1,950.00	1,950.00	1,950.00
Telephone	9,945.05	2,636.44	8,600.00	9,700.00	8,600.00	1,100.00	10,700.00	9,800.00	10,700.00	9,900.00
Advertising & Promotion	13,529.59	4,567.86	17,200.00	18,200.00	17,200.00	1,000.00	18,900.00	17,400.00	19,100.00	17,600.00
Printing & Binding	6,131.64	42.32	16,800.00	16,800.00	16,800.00		12,900.00	12,900.00	12,000.00	12,000.00
Subscriptions	1,631.56	1,211.47	3,100.00	3,100.00	3,100.00		3,100.00	3,100.00	3,100.00	3,100.00
Licenses & Permits		138.89								
Rental Fees	8,326.30	2,135.00	8,000.00	8,000.00	8,000.00		9,000.00	9,000.00		
Misc. Expense	100.00									
Legal Fees		1,148.00								
Professional Fees	39,848.14	11,096.50	62,500.00	66,000.00	62,500.00	3,500.00	71,000.00	67,500.00	71,000.00	67,500.00
Contracted Services	81,122.95	18,835.46	101,000.00	111,400.00	100,800.00	10,600.00	110,600.00	99,900.00	111,200.00	110,400.00
General Goods and Supplies	59,845.83	12,521.38	81,000.00	97,950.00	81,200.00	16,750.00	98,950.00	84,000.00	100,450.00	100,250.00
Utilities		15,539.61	85,500.00	125,500.00	85,500.00	40,000.00	139,000.00	83,000.00	139,000.00	139,000.00
Grants	40,945.28	1,093.68	7,500.00	7,500.00	7,500.00		6,000.00	6,000.00	6,000.00	6,000.00
Transfer to Operating Reserves	5,349.75		9,000.00	12,000.00	9,000.00	3,000.00	12,000.00	12,000.00	12,000.00	12,000.00
<b>TOTAL EXPENDITURES</b>	<b>927,915.93</b>	<b>275,976.35</b>	<b>1,315,600.00</b>	<b>1,540,750.00</b>	<b>1,318,600.00</b>	<b>222,150.00</b>	<b>1,605,900.00</b>	<b>1,363,950.00</b>	<b>1,645,650.00</b>	<b>1,610,550.00</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>(272,200.68)</b>	<b>(85,771.12)</b>	<b>(753,500.00)</b>	<b>(845,950.00)</b>	<b>(764,500.00)</b>	<b>(81,450.00)</b>	<b>(887,000.00)</b>	<b>(826,050.00)</b>	<b>(918,650.00)</b>	<b>(885,350.00)</b>
Internal Chargeback Expenditures	1,278,400.00		734,200.00	742,000.00	734,200.00	7,800.00	742,000.00	734,200.00	742,000.00	734,200.00
<b>NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS</b>	<b>(1,550,600.68)</b>	<b>(85,771.12)</b>	<b>(1,487,700.00)</b>	<b>(1,587,950.00)</b>	<b>(1,498,700.00)</b>	<b>(89,250.00)</b>	<b>(1,629,000.00)</b>	<b>(1,560,250.00)</b>	<b>(1,660,650.00)</b>	<b>(1,619,550.00)</b>

Town of Banff  
Other Functions  
For the Three Months Ending March 31, 2009  
tab: Rollup 9

Description	Actual 2008	Year to Date 2009	Forecast 2009	2009 Budget	2009 Revised Budget	Change in Budget 2009	2010 Budget	2010 Revised Budget	2011 Budget	2011 Revised Budget
<b>REVENUES</b>										
Rental	\$313,471.31	\$67,664.44	\$300,100.00	\$312,100.00	\$300,100.00	\$12,000.00	\$318,100.00	\$306,100.00	\$326,100.00	\$314,100.00
Business Licenses	3,997,834.41	3,987,061.62	4,100,000.00	4,200,000.00	4,200,000.00		4,200,000.00	3,360,000.00	4,200,000.00	3,360,000.00
Other Sales and Revenue	2,730.95		3,600.00	3,600.00	3,600.00		3,600.00	3,600.00	3,600.00	3,600.00
Transfer from Operating Reserve	10,897.20									
<b>TOTAL REVENUES</b>	<b>4,324,933.87</b>	<b>4,054,726.06</b>	<b>4,403,700.00</b>	<b>4,515,700.00</b>	<b>4,503,700.00</b>	<b>12,000.00</b>	<b>4,521,700.00</b>	<b>3,669,700.00</b>	<b>4,529,700.00</b>	<b>3,677,700.00</b>
<b>EXPENDITURES</b>										
Advertising & Promotion			1,500.00	500.00	500.00		500.00	500.00	500.00	500.00
Rental Fees	41,372.00	13,968.00	56,000.00	56,000.00	56,000.00		57,000.00	57,000.00	58,000.00	58,000.00
Professional Fees	1,970.00									
Contracted Services	3,997,834.41	1,029,000.00	4,100,000.00	4,200,000.00	4,200,000.00		4,200,000.00	3,360,000.00	4,200,000.00	3,360,000.00
General Goods and Supplies	19,594.36									
Utilities	788.25	547.69	900.00							
Repair & Maintenance	12,995.00									
Grants	349,800.00	77,881.76	349,800.00	349,800.00	349,800.00		359,000.00	359,000.00	371,200.00	371,200.00
Debenture Principal/Interest	35,884.27	35,884.27	35,900.00	35,900.00	35,900.00		35,900.00	35,900.00	35,900.00	35,900.00
Transfer to Operating Reserves	20,000.00		20,000.00	20,000.00	20,000.00		20,000.00	20,000.00	20,000.00	20,000.00
Transfer to Capital Reserves	45,414.65		55,700.00	55,700.00	55,700.00		60,700.00	60,700.00	67,700.00	67,700.00
<b>TOTAL EXPENDITURES</b>	<b>4,525,652.94</b>	<b>1,157,281.72</b>	<b>4,619,800.00</b>	<b>4,717,900.00</b>	<b>4,717,900.00</b>		<b>4,733,100.00</b>	<b>3,893,100.00</b>	<b>4,753,300.00</b>	<b>3,913,300.00</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>(200,719.07)</b>	<b>2,897,444.34</b>	<b>(216,100.00)</b>	<b>(202,200.00)</b>	<b>(214,200.00)</b>	<b>12,000.00</b>	<b>(211,400.00)</b>	<b>(223,400.00)</b>	<b>(223,600.00)</b>	<b>(235,600.00)</b>
Internal Chargeback Expenditures	156,800.00		156,100.00	156,100.00	156,100.00		156,100.00	156,100.00	156,100.00	156,100.00
<b>NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS</b>	<b>(357,519.07)</b>	<b>2,897,444.34</b>	<b>(372,200.00)</b>	<b>(358,300.00)</b>	<b>(370,300.00)</b>	<b>12,000.00</b>	<b>(367,500.00)</b>	<b>(379,500.00)</b>	<b>(379,700.00)</b>	<b>(391,700.00)</b>