

Town of Banff - Summary  
For the Six Months Ending June 30, 2009

Description	Actual YTD 2009	Q2 Forecast 2009	Q1 Forecast 2009	Budget 2009	Actual YTD 2008	YTD vs. Budget	Forecast vs. Budget	2009 YTD vs. 2008 YTD
<b>REVENUES</b>								
Municipal Tax Revenue	\$12,102,523	\$12,065,273	\$12,043,200	\$11,809,152	\$11,647,745	102.48%	102.17%	103.90%
Sale of Goods & Services	\$192,434	\$470,084	\$539,400	\$517,600	\$167,945	37.18%	90.82%	114.58%
Donations/Gifts	\$21,988	\$24,685	\$19,850	\$4,000	\$9,020	549.69%	617.13%	243.76%
Rental	\$180,344	\$383,229	\$371,500	\$371,500	\$187,673	48.54%	103.16%	96.09%
Interest	\$54,724	\$90,500	\$100,000	\$100,000	\$19,567	54.72%	90.50%	279.68%
Penalties & Costs	\$22,559	\$61,200	\$65,500	\$65,500	\$23,248	34.44%	93.44%	97.04%
Business Licenses	\$4,180,438	\$4,191,938	\$4,231,500	\$4,331,500	\$4,102,264	96.51%	96.78%	101.91%
Tax Certificates	\$3,510	\$8,300	\$9,000	\$11,200	\$5,800	31.34%	74.11%	60.52%
Animal Licenses	\$23,005	\$23,300	\$24,600	\$24,600	\$20,345	93.52%	94.72%	113.07%
Parking/Traffic Fines	\$235,841	\$609,617	\$559,000	\$559,000	\$215,418	42.19%	109.05%	109.48%
Animal Control Fines	\$620	\$1,250	\$2,600	\$2,600	\$500	23.85%	48.08%	124.00%
Consumption Charges	\$2,004,489	\$4,183,260	\$4,065,000	\$4,065,000	\$1,529,732	49.31%	102.91%	131.04%
Recycling Revenue	\$10,080	\$63,100	\$40,000	\$40,000	\$64,170	25.20%	157.75%	15.71%
Garbage Collection Fees	\$52,799	\$105,000	\$105,000	\$105,000	\$50,584	50.28%	100.00%	104.38%
Subdivision Processing Fees	\$3,680	\$11,680	\$8,000	\$8,000	\$5,693	46.00%	146.00%	64.64%
Building Permits	\$8,920	\$103,420	\$145,000	\$145,000	\$94,879	6.15%	71.32%	9.40%
Development Permits	\$15,690	\$31,870	\$40,000	\$40,000	\$12,462	39.22%	79.68%	125.90%
Rezoning Processing Fees			\$3,000	\$3,000	\$2,625	0.00%	0.00%	0.00%
Compliance Certificates	\$508	\$2,000	\$3,000	\$3,000	\$1,098	16.93%	66.67%	46.27%
Ice Rentals	\$130,932	\$243,439	\$234,000	\$234,000	\$113,112	55.95%	104.03%	115.75%
Program Fees	\$60,402	\$91,951	\$90,000	\$85,000	\$49,637	71.06%	108.18%	121.69%
Membership Fees	\$163	\$262	\$200	\$200	\$2,167	81.43%	131.00%	7.52%
Advertising Revenue	\$18,000	\$18,000	\$18,000	\$18,000	\$350	100.00%	100.00%	5142.86%
Curling Ice Rentals	\$25,449	\$25,449	\$25,300	\$25,300	\$23,756	100.59%	100.59%	107.13%
Room Rentals	\$2,678	\$7,743	\$7,800	\$7,800	\$2,520	34.34%	99.27%	106.29%
Site Use Fees	(\$340)	\$1,200	\$1,200	\$1,200	\$800	-28.32%	100.00%	-42.48%
Ball Diamond Rentals	\$11,569	\$11,569	\$11,000	\$11,000	\$9,513	105.18%	105.17%	121.61%
Summer Fun Registrations	\$231	\$63,230	\$71,000	\$71,000	\$28,233	0.32%	89.06%	0.82%
Kids Kampus Fees	\$26,969	\$43,768	\$42,300	\$42,300	\$22,983	63.76%	103.47%	117.34%
Drop-in Fees	\$3,725	\$4,225	\$4,000	\$4,000	\$2,462	93.13%	105.63%	151.32%
Other Permit Revenue	\$14,334	\$27,649	\$31,000	\$28,000	\$14,883	51.19%	98.75%	96.31%
Other Sales and Revenue	\$232,372	\$454,199	\$425,200	\$418,500	\$146,119	55.53%	108.53%	159.03%
Franchise Revenue - ATCO Gas	\$196,600	\$410,000	\$410,000	\$400,000	\$194,833	49.15%	102.50%	100.91%
Government Sales	\$541,799	\$1,125,178	\$1,196,000	\$1,204,300	\$749,268	44.99%	93.43%	72.31%
Government Grants	\$404,525	\$1,116,766	\$1,085,810	\$1,071,810	\$267,357	37.74%	104.19%	151.31%
Transfer from Operating Reserve		\$193,250	\$115,000	\$115,000	\$15,597	0.00%	168.04%	0.00%
Transfer from Capital Reserves		\$63,149	\$27,000	\$27,000		0.00%	233.89%	
<b>TOTAL REVENUES</b>	<b>\$20,783,560</b>	<b>\$26,330,733</b>	<b>\$26,169,960</b>	<b>\$25,970,062</b>	<b>\$19,804,359</b>	<b>80.03%</b>	<b>101.39%</b>	<b>104.94%</b>

**EXPENDITURES**

Wages	\$3,119,623	\$6,764,586	\$6,828,742	\$6,844,842	\$3,212,217	45.58%	98.83%	97.12%
Benefits	\$621,937	\$1,243,834	\$1,271,900	\$1,273,700	\$655,929	48.83%	97.66%	94.82%
Overtime	\$38,830	\$99,940	\$104,200	\$104,200	\$74,146	37.26%	95.91%	52.37%
Recruitment Costs	\$19,015	\$21,301	\$21,900	\$21,900	\$20,694	86.83%	97.26%	91.89%
Training/Conference & Travel	\$77,189	\$193,299	\$198,115	\$198,650	\$143,281	38.86%	97.31%	53.87%
Memberships	\$22,941	\$26,704	\$31,180	\$30,580	\$26,713	75.02%	87.33%	85.88%
Postage/Freight	\$13,809	\$27,140	\$22,300	\$22,300	\$13,055	61.93%	121.70%	105.78%
Telephone	\$39,120	\$81,006	\$82,050	\$81,550	\$40,389	47.97%	99.33%	96.86%
Advertising & Promotion	\$32,956	\$109,905	\$103,600	\$106,060	\$38,237	31.07%	103.63%	86.19%
Printing & Binding	\$11,746	\$49,179	\$49,000	\$49,000	\$12,994	23.97%	100.37%	90.40%
Subscriptions	\$2,664	\$7,235	\$8,255	\$8,255	\$4,582	32.27%	87.64%	58.14%
Licenses & Permits	\$3,136	\$2,806	\$4,450	\$3,200	\$1,710	98.00%	87.69%	183.39%
Rental Fees	\$73,868	\$705,314	\$696,850	\$694,200	\$49,080	10.64%	101.60%	150.50%
Insurance Premiums/Claims	\$241,153	\$244,052	\$241,500	\$223,500	\$208,845	107.90%	109.20%	115.47%
Bad Debt Expenses		\$500	\$1,000	\$1,000		0.00%	50.00%	
Cash Over/Short	\$21	\$21			\$89			23.92%
Short Term Interest Charges	\$6,475	\$14,975	\$15,000	\$8,000	\$6,396	80.94%	187.19%	101.24%
Other Initiatives	\$3,126	\$19,203	\$23,600	\$23,600	\$4,800	13.25%	81.37%	65.13%
Donations Expended	\$4,894	\$19,935	\$15,000		\$5,995			81.64%
Misc. Expense	\$19,375	\$31,086	\$20,050	\$13,300	\$6,729	145.68%	233.73%	287.92%
Legal Fees	\$24,790	\$48,125	\$22,000	\$30,000	\$16,916	82.63%	160.42%	146.54%
Professional Fees	\$68,171	\$325,939	\$360,150	\$360,150	\$136,760	18.93%	90.50%	49.85%
Contracted Services	\$3,629,840	\$7,532,045	\$7,571,830	\$7,655,035	\$3,555,355	47.42%	98.39%	102.10%
General Goods and Supplies	\$340,017	\$1,346,972	\$1,008,000	\$1,029,200	\$503,008	33.04%	130.88%	67.60%
Utilities	\$460,453	\$976,814	\$1,081,100	\$986,000	\$328,319	46.70%	99.07%	140.25%
Repair & Maintenance	\$37,246	\$118,072	\$124,500	\$124,500	\$66,510	29.92%	94.84%	56.00%
Government/Agency Purchases	\$444,929	\$1,806,149	\$1,731,500	\$1,731,500	\$382,911	25.70%	104.31%	116.20%
Grants	\$222,654	\$470,443	\$445,500	\$445,500	\$264,450	49.98%	105.60%	84.19%
Debenture Principal/Interest	\$35,884	\$35,884	\$35,900	\$35,900	\$35,884	99.96%	99.96%	100.00%
Transfer to Local Agencies		\$90,900	\$90,900	\$90,900		0.00%	100.00%	
Transfer to Operating Reserves		\$359,250	\$133,300	\$133,300		0.00%	269.50%	
Transfer to Capital Reserves		\$3,435,398	\$3,780,800	\$3,561,050		0.00%	96.47%	
<b>TOTAL EXPENDITURES</b>	<b>\$9,615,864</b>	<b>\$26,208,012</b>	<b>\$26,124,172</b>	<b>\$25,890,872</b>	<b>\$9,815,995</b>	<b>37.14%</b>	<b>101.22%</b>	<b>97.96%</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>\$11,167,697</b>	<b>\$122,721</b>	<b>\$45,788</b>	<b>\$79,190</b>	<b>\$9,988,364</b>	<b>14102.41%</b>	<b>154.97%</b>	<b>111.81%</b>

Town of Banff - Legislative  
For the Six Months Ending June 30, 2009

Description	Actual YTD 2009	Q2 Forecast 2009	Q1 Forecast 2009	Budget 2009	Actual YTD 2008	YTD vs. Budget	Forecast vs. Budget	2009 YTD vs 2008 YTD
<b>REVENUES</b>								
Other Sales and Revenue	\$1,600	\$2,850						
Government Grants					\$31,570			0.00%
<b>TOTAL REVENUES</b>	<b>\$1,600</b>	<b>\$2,850</b>	<b>\$0</b>	<b>\$0</b>	<b>\$31,570</b>			<b>5.07%</b>
<b>EXPENDITURES</b>								
Wages	\$67,533	\$154,600	\$154,600	\$154,600	\$72,757	43.68%	100.00%	92.82%
Benefits	\$12,739	\$28,700	\$28,700	\$28,700	\$13,420	44.39%	100.00%	94.92%
Training/Conference & Travel	\$19,072	\$38,039	\$40,700	\$40,700	\$32,729	46.86%	93.46%	58.27%
Memberships	\$10,689	\$10,689	\$11,100	\$11,100	\$19,720	96.29%	96.30%	54.20%
Postage/Freight		\$50	\$100	\$100	\$14	0.00%	50.00%	0.00%
Telephone	\$1,558	\$3,059	\$4,000	\$4,000	\$2,316	38.96%	76.48%	67.30%
Advertising & Promotion	\$523	\$3,125	\$4,000	\$4,000	\$4,275	13.08%	78.13%	12.24%
Printing & Binding	\$140	\$481	\$600	\$600	\$450	23.32%	80.17%	31.12%
Other Initiatives	\$1,000	\$2,500	\$2,500	\$2,500		40.00%	100.00%	
Misc. Expense		\$200	\$200	\$200	\$1,336	0.00%	100.00%	0.00%
Legal Fees	\$1,148	\$1,150		\$2,000		57.40%	57.50%	
Professional Fees	\$3,270	\$5,770	\$4,000	\$4,000	\$76,750	81.76%	144.25%	4.26%
General Goods and Supplies		\$1,000	\$2,400	\$2,400	\$11,436	0.00%	41.67%	0.00%
Grants		\$1,500	\$2,000	\$2,000	\$1,000	0.00%	75.00%	0.00%
Transfer to Operating Reserves		\$9,000	\$9,000	\$9,000		0.00%	100.00%	
<b>TOTAL EXPENDITURES</b>	<b>\$117,671</b>	<b>\$259,863</b>	<b>\$263,900</b>	<b>\$265,900</b>	<b>\$236,203</b>	<b>44.25%</b>	<b>97.73%</b>	<b>49.82%</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>(\$116,071)</b>	<b>(\$257,013)</b>	<b>(\$263,900)</b>	<b>(\$265,900)</b>	<b>(\$204,633)</b>	<b>43.65%</b>	<b>96.66%</b>	<b>56.72%</b>
<b>Comments</b>								

No Significant Changes

Town of Banff - General Government  
For the Six Months Ending June 30, 2009

Description	Actual YTD 2009	Q2 Forecast 2009	Q1 Forecast 2009	Budget 2009	Actual YTD 2008	YTD vs. Budget	Forecast vs. Budget	2009 YTD vs 2008 YTD
<b>REVENUES</b>								
Municipal Tax Revenue *1	\$12,102,523	\$12,065,273	\$12,043,200	\$11,809,152	\$11,647,745	102.48%	102.17%	103.90%
Interest	\$54,724	\$90,500	\$100,000	\$100,000	\$19,567	54.72%	90.50%	279.68%
Penalties & Costs	\$17,066	\$50,000	\$50,000	\$50,000	\$16,987	34.13%	100.00%	100.47%
Business Licenses	\$129,823	\$131,323	\$131,500	\$131,500	\$105,900	98.72%	99.87%	122.59%
Other Sales and Revenue	\$18,776	\$30,526	\$23,500	\$23,500	\$33,807	79.90%	129.90%	55.54%
Franchise Revenue - ATCO Gas	\$196,600	\$410,000	\$410,000	\$400,000	\$194,236	49.15%	102.50%	101.22%
Franchise Rev -Misc.					\$597			0.00%
Government Grants		\$218,300	\$218,300	\$234,300	\$4,311	0.00%	93.17%	0.00%
<b>TOTAL REVENUES</b>	<b>\$12,519,512</b>	<b>\$12,995,922</b>	<b>\$12,976,500</b>	<b>\$12,748,452</b>	<b>\$12,023,150</b>	<b>98.20%</b>	<b>101.94%</b>	<b>104.13%</b>
<b>EXPENDITURES</b>								
Wages	\$255,200	\$557,742	\$566,850	\$569,300	\$259,368	44.83%	97.97%	98.39%
Benefits	\$45,579	\$93,379	\$96,900	\$100,700	\$48,857	45.26%	92.73%	93.29%
Overtime	\$111							
Recruitment Costs	\$80				\$70			114.39%
Training/Conference & Travel	\$4,605	\$14,930	\$16,365	\$16,500	\$19,665	27.91%	90.48%	23.42%
Memberships	\$535	\$833	\$1,000	\$1,000	\$359	53.46%	83.30%	148.74%
Postage/Freight	\$110	\$100	\$200	\$200	\$122	54.97%	50.00%	90.33%
Telephone	\$1,909	\$4,097	\$4,400	\$4,400	\$2,675	43.39%	93.11%	71.39%
Advertising & Promotion	\$9,890	\$35,149	\$40,000	\$43,460	\$16,729	22.76%	80.88%	59.12%
Printing & Binding	\$342	\$200	\$200	\$200	\$21	171.01%	100.00%	1599.72%
Subscriptions		\$360	\$500	\$500	\$150	0.00%	72.00%	0.00%
Rental Fees		\$550,000	\$550,000	\$550,000		0.00%	100.00%	
Short Term Interest Charges	\$6,475	\$14,975	\$15,000	\$8,000	\$6,396	80.94%	187.19%	101.24%
Other Initiatives	\$1,819	\$11,373	\$11,100	\$11,100	\$4,360	16.39%	102.46%	41.72%
Misc. Expense	\$149	\$650	\$1,200	\$1,200	\$246	12.45%	54.17%	60.61%
Legal Fees	\$1,223	\$1,223		\$2,000		61.15%	61.15%	
Contracted Services	\$43,279	\$69,600	\$74,430	\$67,335	\$28,724	64.27%	103.36%	150.67%
General Goods and Supplies	\$1,451	\$2,644	\$2,500	\$2,500	\$276	58.05%	105.76%	525.92%
Grants		\$500	\$1,000	\$1,000		0.00%	50.00%	
Transfer to Operating Reserves*1		\$243,250	\$9,250	\$9,250				
Transfer to Capital Reserves		\$1,742,000	\$1,976,000	\$1,742,000		0.00%	100.00%	
<b>TOTAL EXPENDITURES</b>	<b>\$372,758</b>	<b>\$3,343,005</b>	<b>\$3,366,895</b>	<b>\$3,130,645</b>	<b>\$388,019</b>	<b>11.91%</b>	<b>106.78%</b>	<b>96.07%</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>\$12,146,754</b>	<b>\$9,652,917</b>	<b>\$9,609,605</b>	<b>\$9,617,807</b>	<b>\$11,635,132</b>	<b>126.29%</b>	<b>100.37%</b>	<b>104.40%</b>
Internal Chargeback Expenditure	\$450	\$900	\$900	\$900	\$450	50.00%	100.00%	100.00%
<b>NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS</b>	<b>\$12,146,304</b>	<b>\$9,652,017</b>	<b>\$9,608,705</b>	<b>\$9,616,907</b>	<b>\$11,634,682</b>	<b>126.30%</b>	<b>100.37%</b>	<b>104.40%</b>

**Comments**

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\*1 Municipal Tax Revenue - \$256,000 higher than budget primarily due to higher than anticipated savings, this is offset by a \$234,000 transfer to an operating reserve to mitigate the impact of potential loss of revenue from 2009 assessment appeals.

Town of Banff - Corporate Services  
For the Six Months Ending June 30, 2009

Description	Actual YTD 2009	Q2 Forecast 2009	Q1 Forecast 2009	Budget 2009	Actual YTD 2008	YTD vs. Budget	Forecast vs. Budget	2009 YTD vs. 2008 YTD
<b>REVENUES</b>								
Sale of Goods & Services			\$200	\$200		0.00%	0.00%	
Tax Certificates	\$3,510	\$8,300	\$9,000	\$11,200	\$5,800	31.34%	74.11%	60.52%
Other Sales and Revenue	\$5	\$255	\$2,200	\$2,200	\$3,051	0.23%	11.59%	0.16%
Government Grants					\$31,779			0.00%
Transfer from Operating Reserve*1		\$161,000	\$108,000	\$108,000	\$4,700	0.00%	149.07%	0.00%
<b>TOTAL REVENUES</b>	<b>\$3,515</b>	<b>\$169,555</b>	<b>\$119,400</b>	<b>\$121,600</b>	<b>\$45,330</b>	<b>2.89%</b>	<b>139.44%</b>	<b>7.75%</b>
<b>EXPENDITURES</b>								
Wages	\$361,424	\$774,712	\$774,200	\$774,300	\$354,992	46.68%	100.05%	101.81%
Benefits	\$75,608	\$152,792	\$157,500	\$157,500	\$70,571	48.00%	97.01%	107.14%
Overtime					\$1,408			0.00%
Recruitment Costs	\$1,830				\$1,070			171.01%
Training/Conference & Travel	\$12,413	\$31,388	\$25,800	\$26,200	\$28,193	47.38%	119.80%	44.03%
Memberships	\$2,106	\$3,449	\$4,700	\$4,700	\$1,842	44.81%	73.38%	114.36%
Postage/Freight	\$6,110	\$9,048	\$9,300	\$9,300	\$6,792	65.70%	97.29%	89.96%
Telephone	\$6,210	\$12,430	\$12,500	\$12,500	\$5,936	49.68%	99.44%	104.61%
Advertising & Promotion	\$115	\$115						
Printing & Binding	\$5,278	\$13,113	\$13,200	\$13,200	\$6,605	39.98%	99.34%	79.90%
Subscriptions	\$123	\$1,513	\$1,300	\$1,300	\$872	9.44%	116.38%	14.06%
Rental Fees	\$1,570	\$2,550	\$2,650					
Insurance Premiums/Claims	\$111,167	\$111,167	\$110,000	\$110,000	\$98,706	101.06%	101.06%	112.62%
Bad Debt Expenses		\$500	\$1,000	\$1,000		0.00%	50.00%	
Cash Over/Short	\$21	\$21			\$89			23.92%
Misc. Expense	\$3,341	\$3,591	\$3,600	\$3,000	\$2,650	111.37%	119.70%	126.08%
Legal Fees *1	\$13,096	\$40,043	\$20,000	\$17,000	\$16,916	77.03%	235.55%	77.42%
Professional Fees	\$622	\$19,622	\$19,500	\$19,500	\$5,574	3.19%	100.63%	11.15%
Contracted Services *1	\$111,666	\$210,538	\$170,700	\$170,000	\$109,380	65.69%	123.85%	102.09%
General Goods and Supplies	\$28,012	\$87,362	\$98,500	\$98,500	\$45,130	28.44%	88.69%	62.07%
Repair & Maintenance	\$93	\$2,100	\$6,000	\$6,000	\$2,189	1.56%	35.00%	4.27%
Transfer to Operating Reserves		\$19,500	\$19,500	\$19,500		0.00%	100.00%	
<b>TOTAL EXPENDITURES</b>	<b>\$740,804</b>	<b>\$1,495,554</b>	<b>\$1,449,950</b>	<b>\$1,443,500</b>	<b>\$758,918</b>	<b>51.32%</b>	<b>103.61%</b>	<b>97.61%</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>(\$737,289)</b>	<b>(\$1,325,999)</b>	<b>(\$1,330,550)</b>	<b>(\$1,321,900)</b>	<b>(\$713,588)</b>	<b>55.77%</b>	<b>100.31%</b>	<b>103.32%</b>
Internal Chargeback Expenditures	\$84,300	\$168,600	\$168,600	\$168,600	\$71,550	50.00%	100.00%	117.82%
<b>NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS</b>	<b>(\$821,589)</b>	<b>(\$1,494,599)</b>	<b>(\$1,499,150)</b>	<b>(\$1,490,500)</b>	<b>(\$785,138)</b>	<b>55.12%</b>	<b>100.28%</b>	<b>104.64%</b>

**Comments**

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\*1 Transfer from Operating Reserves - over budget primarily due to transfer of \$55,000, this is the estimate of the current cost of assessment appeals which are offset by legal (\$20,000) and contract services costs (\$35,000).

Town of Banff - Protective Services  
For the Six Months Ending June 30, 2009

Description	Actual YTD 2009	Q2 Forecast 2009	Q1 Forecast 2009	Budget 2009	Actual YTD 2008	YTD vs. Budget	Forecast vs. Budget	2009 YTD vs. 2008 YTD
<b>REVENUES</b>								
Sale of Goods & Services	\$28,423	\$60,080	\$68,000	\$67,100	\$21,261	42.36%	89.54%	133.68%
Rental		\$500	\$500	\$500	\$500	0.00%	100.00%	0.00%
Animal Licenses	\$23,005	\$23,300	\$24,600	\$24,600	\$20,345	93.52%	94.72%	113.07%
Parking/Traffic Fines *1	\$235,841	\$609,617	\$559,000	\$559,000	\$215,418	42.19%	109.05%	109.48%
Animal Control Fines	\$620	\$1,250	\$2,600	\$2,600	\$500	23.85%	48.08%	124.00%
Other Permit Revenue	\$1,380	\$3,800	\$2,000	\$2,000	\$1,500	69.00%	190.00%	92.00%
Other Sales and Revenue	\$9,142	\$13,225	\$11,250	\$11,250	\$144	81.26%	117.56%	6352.95%
Government Sales *2	\$504,589	\$1,025,178	\$1,096,000	\$1,104,300	\$729,685	45.69%	92.84%	69.15%
Government Grants	\$34,393	\$304,161	\$306,400	\$306,400		11.22%	99.27%	
<b>TOTAL REVENUES</b>	<b>\$837,393</b>	<b>\$2,041,111</b>	<b>\$2,070,350</b>	<b>\$2,077,750</b>	<b>\$989,353</b>	<b>40.30%</b>	<b>98.24%</b>	<b>84.64%</b>
<b>EXPENDITURES</b>								
Wages *3	\$455,435	\$957,600	\$989,800	\$996,700	\$500,494	45.69%	96.08%	91.00%
Benefits	\$83,195	\$158,619	\$157,900	\$157,900	\$92,845	52.69%	100.46%	89.61%
Overtime	\$2,051	\$2,902	\$1,000	\$1,000	\$1,910	205.11%	290.20%	107.41%
Recruitment Costs	\$562		\$4,000	\$4,000	\$5,450	14.04%	0.00%	10.30%
Training/Conference & Travel	\$13,533	\$16,400	\$23,100	\$23,100	\$9,086	58.58%	71.00%	148.94%
Memberships	\$1,835	\$1,835	\$1,600	\$1,600	\$1,055	114.67%	114.69%	173.88%
Postage/Freight	\$912	\$2,250	\$1,200	\$1,200	\$416	76.02%	187.50%	219.19%
Telephone	\$3,488	\$7,500	\$7,500	\$7,500	\$3,971	46.50%	100.00%	87.83%
Advertising & Promotion	\$8,055	\$18,305	\$10,500	\$10,500		76.71%	174.33%	
Printing & Binding	\$1,682	\$2,275	\$2,300	\$2,300	\$382	73.13%	98.91%	439.81%
Subscriptions			\$100	\$100		0.00%	0.00%	
Licenses & Permits	\$787	\$800	\$2,300	\$3,200	\$1,710	24.59%	25.00%	46.02%
Insurance Premiums/Claims	\$19,751	\$19,751	\$19,500	\$19,500	\$19,476	101.29%	101.29%	101.41%
Misc. Expense	\$191				\$774			24.67%
Legal Fees	\$1,950			\$4,000		48.74%	0.00%	
Professional Fees	\$110	\$10,000	\$10,000	\$10,000	\$19,897	1.10%	100.00%	0.55%
Contracted Services	\$106,683	\$144,581	\$138,400	\$138,400	\$207,302	77.08%	104.47%	51.46%
General Goods and Supplies	\$21,044	\$33,217	\$42,300	\$42,300	\$50,949	49.75%	78.53%	41.30%
Utilities	\$9,758	\$23,000	\$23,000	\$27,000	\$6,305			154.77%
Repair & Maintenance	\$1,795	\$18,000	\$18,000	\$18,000	\$5,794	9.97%	100.00%	30.97%
Government/Agency Purchases*2	\$408,780	\$1,770,000	\$1,731,500	\$1,731,500	\$382,911	23.61%	102.22%	106.76%
Transfer to Operating Reserves *4		\$7,500	\$17,800	\$17,800		0.00%	42.13%	
Transfer to Capital Reserves *4		\$65,000	\$80,000	\$80,000		0.00%	81.25%	
<b>TOTAL EXPENDITURES</b>	<b>\$1,141,597</b>	<b>\$3,259,535</b>	<b>\$3,281,800</b>	<b>\$3,297,600</b>	<b>\$1,310,727</b>	<b>34.62%</b>	<b>98.85%</b>	<b>87.10%</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>(\$304,203)</b>	<b>(\$1,218,424)</b>	<b>(\$1,211,450)</b>	<b>(\$1,219,850)</b>	<b>(\$321,374)</b>	<b>24.94%</b>	<b>99.88%</b>	<b>94.66%</b>

Town of Banff - Protective Services  
For the Six Months Ending June 30, 2009

Description	Actual YTD 2009	Q2 Forecast 2009	Q1 Forecast 2009	Budget 2009	Actual YTD 2008	YTD vs. Budget	Forecast vs. Budget	2009 YTD vs. 2008 YTD
Internal Chargeback Expenditures	\$36,850	\$73,700	\$73,700	\$73,700	\$31,854	50.00%	100.00%	115.68%
<b>NET SURPLUS/(DEFICIT)</b>								
<b>AFTER CHARGEBACKS</b>	<b>(\$341,053)</b>	<b>(\$1,292,124)</b>	<b>(\$1,285,150)</b>	<b>(\$1,293,550)</b>	<b>(\$353,228)</b>	<b>26.37%</b>	<b>99.89%</b>	<b>96.55%</b>

**Comments**

\*1 Parking traffic fines - Forecast \$50,000 higher than anticipated RCMP fine revenue based on current trends.

\*2 Government Sales - Under budget \$79,100 - this includes a decrease of \$83,400 in Fire Services and \$10,500 in Ambulance Services because of a decrease in the percentages of calls to ID#9. Revenues from the province for RCMP is \$14,750 higher than anticipated because of higher Government/Agencies Purchases related to RCMP compliment greater than budgeted.

\*3 Wages - Reduced by \$39,100, primarily related to a reduction of costs associated with part-time firefighters which is a result of an overall reduction in fire calls.

\*4 Transfer to Operating Reserves and Capital Reserves - reduced by \$25,300 to help offset the impact of loss of revenue from reduced call volume to ID#9. This will revert if call volumes return to normal levels by the end of the year.

Town of Banff - Engineering  
For the Six Months Ending June 30, 2009

Description	Actual YTD 2009	Q2 Forecast 2009	Q1 Forecast 2009	Budget 2009	Actual YTD 2008	YTD vs. Budget	Forecast vs. Budget	2009 YTD vs 2008 YTD
<b>REVENUES</b>								
Other Permit Revenue	\$1,849	\$3,849	\$10,000	\$10,000	\$3,681	18.49%	38.49%	50.24%
<b>TOTAL REVENUES</b>	<b>\$1,849</b>	<b>\$3,849</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$3,681</b>	<b>18.49%</b>	<b>38.49%</b>	<b>50.24%</b>
<b>EXPENDITURES</b>								
Wages	\$158,164	\$337,800	\$341,200	\$341,200	\$221,113	46.36%	99.00%	71.53%
Benefits	\$30,767	\$65,000	\$64,200	\$64,200	\$44,411	47.92%	101.25%	69.28%
Overtime					\$81			0.00%
Recruitment Costs					\$3,449			0.00%
Training/Conference & Travel	\$3,393	\$7,300	\$7,300	\$7,300	\$2,688	46.48%	100.00%	126.25%
Memberships	\$534	\$1,100	\$1,100	\$1,100	\$1,203	48.57%	100.00%	44.41%
Postage/Freight	\$59	\$260	\$300	\$300	\$176	19.51%	86.67%	33.22%
Telephone	\$2,050	\$4,000	\$4,000	\$4,000	\$2,234	51.24%	100.00%	91.75%
Advertising & Promotion	\$103	\$500	\$500	\$500	\$438	20.62%	100.00%	23.54%
Printing & Binding	\$149	\$300	\$300	\$300		49.77%	100.00%	
Subscriptions		\$100	\$100	\$100	\$95	0.00%	100.00%	0.00%
Other Initiatives	\$277	\$280						
Misc. Expense	\$93	\$500	\$500	\$500		18.62%	100.00%	
Legal Fees	\$40							
Professional Fees	\$680	\$3,000	\$3,000	\$3,000	\$2,917	22.67%	100.00%	23.31%
General Goods and Supplies	\$434	\$2,150	\$2,150	\$2,150	\$1,576	20.20%	100.00%	27.55%
Transfer to Operating Reserves		\$9,000	\$6,750	\$6,750		0.00%	133.33%	
<b>TOTAL EXPENDITURES</b>	<b>\$196,743</b>	<b>\$431,290</b>	<b>\$431,400</b>	<b>\$431,400</b>	<b>\$280,380</b>	<b>45.61%</b>	<b>99.97%</b>	<b>70.17%</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>(\$194,894)</b>	<b>(\$427,441)</b>	<b>(\$421,400)</b>	<b>(\$421,400)</b>	<b>(\$276,699)</b>	<b>46.25%</b>	<b>101.43%</b>	<b>70.44%</b>
Internal Chargeback Expenditure	\$5,300	\$10,600	\$10,600	\$10,600	\$4,752	50.00%	100.00%	111.53%
<b>NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS</b>	<b>(\$200,194)</b>	<b>(\$438,041)</b>	<b>(\$432,000)</b>	<b>(\$432,000)</b>	<b>(\$281,451)</b>	<b>46.34%</b>	<b>101.40%</b>	<b>71.13%</b>

**Comments**

No Significant Changes

Town of Banff - Transit  
For the Six Months Ending June 30, 2009

Description	Actual YTD 2009	Q2 Forecast 2009	Q1 Forecast 2009	Budget 2009	Actual YTD 2008	YTD vs. Budget	Forecast vs. Budget	2009 YTD vs 2008 YTD
<b>REVENUES</b>								
Sale of Goods & Services *1	\$152,222	\$385,000	\$435,000	\$425,000	\$139,141	35.82%	90.59%	109.40%
Advertising Revenue	\$18,000	\$18,000	\$18,000	\$18,000		100.00%	100.00%	
Other Sales and Revenue	\$184,570	\$363,000	\$354,000	\$354,000	\$92,136	52.14%	102.54%	200.32%
Government Sales	\$20,000	\$20,000	\$20,000	\$20,000		100.00%	100.00%	
Government Grants	\$150,000	\$150,000	\$150,000	\$150,000		100.00%	100.00%	
Transfer from Operating Reserve		\$3,000	\$3,000	\$3,000		0.00%	100.00%	
<b>TOTAL REVENUES</b>	<b>\$524,792</b>	<b>\$939,000</b>	<b>\$980,000</b>	<b>\$970,000</b>	<b>\$231,277</b>	<b>54.10%</b>	<b>96.80%</b>	<b>226.91%</b>
<b>EXPENDITURES</b>								
Wages		\$9,000	\$12,500	\$12,500		0.00%	72.00%	
Training/Conference & Travel					\$1,363			0.00%
Memberships	\$1,499	\$1,500	\$1,500	\$1,600	\$1,083	93.70%	93.75%	138.43%
Postage/Freight					\$90			0.00%
Advertising & Promotion	\$2,260	\$8,000	\$8,000	\$8,000	\$2,257	28.25%	100.00%	100.13%
Printing & Binding	\$256	\$8,000	\$8,000	\$8,000	\$1,400	3.21%	100.00%	18.32%
Rental Fees		\$166						
Insurance Premiums/Claims	\$8,663	\$8,663	\$8,600	\$6,500		133.28%	133.28%	
Professional Fees	\$11,110	\$218,000	\$218,000	\$218,000	\$8,484	5.10%	100.00%	130.95%
Contracted Services	\$370,864	\$755,000	\$747,100	\$747,100	\$249,423	49.64%	101.06%	148.69%
General Goods and Supplies *2	\$54,103	\$135,500	\$162,500	\$172,500	\$51,690	31.36%	78.55%	104.67%
Transfer to Operating Reserves		\$1,500	\$1,500	\$1,500		0.00%	100.00%	
Transfer to Capital Reserves		\$150,000	\$150,000	\$150,000		0.00%	100.00%	
<b>TOTAL EXPENDITURES</b>	<b>\$448,756</b>	<b>\$1,295,329</b>	<b>\$1,317,700</b>	<b>\$1,325,700</b>	<b>\$315,790</b>	<b>33.85%</b>	<b>97.71%</b>	<b>142.11%</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>\$76,036</b>	<b>(\$356,329)</b>	<b>(\$337,700)</b>	<b>(\$355,700)</b>	<b>(\$84,514)</b>	<b>-21.38%</b>	<b>100.18%</b>	<b>-89.97%</b>

**Comments**

\*1 Sales of Goods & Services - \$40,000 less than budget due to reduced ridership in the second quarter.

\*2 General Goods and Supplies - \$37,000 under budget primarily as a result of a \$30,000 savings in fuel.

Town of Banff - Operations  
For the Six Months Ending June 30, 2009

Description	Actual YTD 2009	Q2 Forecast 2009	Q1 Forecast 2009	Budget 2009	Actual YTD 2008	YTD vs. Budget	Forecast vs. Budget	2009 YTD vs 2008 YTD
<b>REVENUES</b>								
Sale of Goods & Services	\$5,481	\$10,981	\$22,000	\$16,000	\$6,714	34.26%	68.63%	81.64%
Rental	\$23,012	\$45,011	\$45,000	\$45,000	\$19,893	51.14%	100.02%	115.68%
Recycling Revenue *1	\$10,080	\$63,100	\$40,000	\$40,000	\$64,170	25.20%	157.75%	15.71%
Garbage Collection Fees	\$52,799	\$105,000	\$105,000	\$105,000	\$50,584	50.28%	100.00%	104.38%
Other Sales and Revenue	\$1,315	\$9,214	\$4,000	\$4,000	\$215	32.89%	230.35%	613.09%
Government Sales	\$17,209	\$80,000	\$80,000	\$80,000	\$19,583	21.51%	100.00%	87.88%
<b>TOTAL REVENUES</b>	<b>\$109,897</b>	<b>\$313,306</b>	<b>\$296,000</b>	<b>\$290,000</b>	<b>\$161,158</b>	<b>37.90%</b>	<b>108.04%</b>	<b>68.19%</b>
<b>EXPENDITURES</b>								
Wages	\$961,264	\$2,103,090	\$2,071,722	\$2,100,272	\$1,106,118	45.77%	100.13%	86.90%
Benefits	\$202,485	\$404,226	\$389,800	\$389,800	\$236,949	51.95%	103.70%	85.45%
Overtime	\$21,689	\$49,504	\$61,700	\$61,700	\$56,016	35.15%	80.23%	38.72%
Recruitment Costs	\$283	\$5,000			\$7,718			3.67%
Training/Conference & Travel	\$5,899	\$29,798	\$30,850	\$30,850	\$20,289	19.12%	96.59%	29.07%
Memberships	\$2,720	\$2,595	\$4,730	\$4,030	\$1,450	67.49%	64.39%	187.52%
Postage/Freight	\$3,515	\$8,515	\$6,600	\$6,600	\$3,987	53.26%	129.02%	88.15%
Telephone	\$11,356	\$24,948	\$24,950	\$26,450	\$12,231	42.93%	94.32%	92.85%
Advertising & Promotion	\$4,384	\$7,345	\$4,000	\$4,000	\$2,182	109.60%	183.63%	200.92%
Printing & Binding	\$1,406	\$3,506	\$3,000	\$3,000	\$2,012	46.87%	116.87%	69.88%
Subscriptions		\$250	\$250	\$250		0.00%	100.00%	
Licenses & Permits	\$1,872	\$1,872	\$1,900					
Rental Fees	\$39,600	\$80,200	\$80,200	\$80,200	\$25,200	49.38%	100.00%	157.14%
Insurance Premiums/Claims	\$31,600	\$34,500	\$33,500	\$25,500	\$26,771	123.92%	135.29%	118.04%
Misc. Expense	\$2,686	\$5,145	\$3,550	\$3,400	\$1,128	78.99%	151.32%	238.01%
Contracted Services *2	\$446,738	\$928,332	\$914,400	\$905,600	\$498,824	49.33%	102.51%	89.56%
General Goods and Supplies	\$165,913	\$437,291	\$426,000	\$432,000	\$245,091	38.41%	101.22%	67.69%
Utilities *3	\$151,263	\$312,610	\$335,000	\$291,800	\$152,636	51.84%	107.13%	99.10%
Repair & Maintenance	\$35,358	\$97,472	\$100,000	\$100,000	\$47,630	35.36%	97.47%	74.24%
Transfer to Local Agencies		\$90,900	\$90,900	\$90,900		0.00%	100.00%	
Transfer to Operating Reserves		\$11,250	\$11,250	\$11,250				
Transfer to Capital Reserves		\$271,100	\$271,100	\$271,100		0.00%	100.00%	
<b>TOTAL EXPENDITURES</b>	<b>\$2,090,031</b>	<b>\$4,909,449</b>	<b>\$4,865,402</b>	<b>\$4,838,702</b>	<b>\$2,446,232</b>	<b>43.19%</b>	<b>101.46%</b>	<b>85.44%</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>(\$1,980,134)</b>	<b>(\$4,596,143)</b>	<b>(\$4,569,402)</b>	<b>(\$4,548,702)</b>	<b>(\$2,285,074)</b>	<b>43.53%</b>	<b>101.04%</b>	<b>86.66%</b>
Internal Chargeback Revenue	\$1,402,800	\$2,805,600	\$2,805,600	\$2,805,600	\$1,572,900	50.00%	100.00%	89.19%
Internal Chargeback Expenditure	\$583,300	\$1,166,600	\$1,166,600	\$1,166,600	\$522,144	50.00%	100.00%	111.71%
<b>NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS</b>	<b>(\$1,160,634)</b>	<b>(\$2,957,143)</b>	<b>(\$2,930,402)</b>	<b>(\$2,909,702)</b>	<b>(\$1,234,318)</b>	<b>39.89%</b>	<b>101.63%</b>	<b>94.03%</b>

**Comments**

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\*1 Recycling Revenue - Forecast of an additional \$23,100 as a result of a significant increase in recycled cardboard prices.

\*2 Contracted Services - \$22,700 over budget primarily because of an increase in forecast to Resource Recovery, this reflects an accurate estimate of costs.

\*3 Utilities - Forecast increased by \$20,800 based on consumption used in the first half of 2009.

Town of Banff - Utilities  
For the Six Months Ending June 30, 2009

Description	Actual YTD 2009	Q2 Forecast 2009	Q1 Forecast 2009	Budget 2009	Actual YTD 2008	YTD vs. Budget	Forecast vs. Budget	2009 YTD vs. 2008 YTD
<b>REVENUES</b>								
Sale of Goods & Services	\$6,041	\$6,255	\$6,000	\$1,100	\$363	549.15%	568.64%	1664.79%
Penalties & Costs	\$5,493	\$11,200	\$15,500	\$15,500	\$6,261	35.44%	72.26%	87.73%
Consumption Charges *1	\$2,004,489	\$4,183,260	\$4,065,000	\$4,065,000	\$1,529,732	49.31%	102.91%	131.04%
Other Sales and Revenue	\$1,239				\$500			247.84%
<b>TOTAL REVENUES</b>	<b>\$2,017,262</b>	<b>\$4,200,715</b>	<b>\$4,086,500</b>	<b>\$4,081,600</b>	<b>\$1,536,856</b>	<b>49.42%</b>	<b>102.92%</b>	<b>131.26%</b>
<b>EXPENDITURES</b>								
Wages *2	\$96,406	\$231,359	\$261,000	\$261,000	\$91,378	36.94%	88.64%	105.50%
Benefits *2	\$19,651	\$32,613	\$61,200	\$61,200	\$21,095	32.11%	53.29%	93.15%
Overtime	\$10,725	\$29,260	\$25,500	\$25,500	\$11,841	42.06%	114.75%	90.57%
Recruitment Costs	\$11,827	\$11,608	\$16,000	\$16,000	\$280	73.92%	72.55%	4228.15%
Training/Conference & Travel	\$6,681	\$10,089	\$7,600	\$7,600	\$2,716	87.91%	132.75%	245.96%
Memberships	\$629	\$628	\$1,400	\$1,400		44.90%	44.86%	
Postage/Freight	\$1,182	\$1,929			\$133			889.16%
Telephone	\$3,975	\$7,878	\$8,000	\$6,000	\$3,367	66.25%	131.30%	118.04%
Printing & Binding	\$31	\$31						
Licenses & Permits	\$338		\$250					
Insurance Premiums/Claims	\$69,020	\$69,019	\$68,900	\$62,000	\$63,000	111.32%	111.32%	109.56%
Legal Fees	\$4,267	\$4,267	\$2,000					
Professional Fees *3	\$1,836	\$1,836	\$40,000	\$40,000		4.59%	4.59%	
Contracted Services *3	\$430,342	\$1,172,175	\$1,217,800	\$1,217,800	\$269,687	35.34%	96.25%	159.57%
General Goods and Supplies *4	\$39,212	\$557,060	\$173,400	\$178,400	\$54,168	21.98%	312.25%	72.39%
Utilities *5	\$243,558	\$542,457	\$636,700	\$581,700	\$169,305	41.87%	93.25%	143.86%
Transfer to Operating Reserves		\$2,250	\$2,250	\$2,250		0.00%	100.00%	
Transfer to Capital Reserves *6		\$1,155,416	\$1,238,000	\$1,252,250		0.00%	92.27%	
<b>TOTAL EXPENDITURES</b>	<b>\$939,679</b>	<b>\$3,829,875</b>	<b>\$3,760,000</b>	<b>\$3,713,100</b>	<b>\$686,970</b>	<b>25.31%</b>	<b>103.14%</b>	<b>136.79%</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>\$1,077,583</b>	<b>\$370,840</b>	<b>\$326,500</b>	<b>\$368,500</b>	<b>\$849,886</b>			<b>126.79%</b>
Internal Chargeback Expenditure	\$207,250	\$414,500	\$414,500	\$414,500	\$192,900	50.00%	100.00%	107.44%
<b>NET SURPLUS/(DEFICIT) AFTER CHARGEBACK'S</b>	<b>\$870,333</b>	<b>(\$43,660)</b>	<b>(\$88,000)</b>	<b>(\$46,000)</b>	<b>\$656,986</b>	<b>-1892.03%</b>	<b>94.91%</b>	<b>132.47%</b>

## **Comments**

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\*1 Consumption Charges - Revenue forecasted \$118,300 over budget based on consumption for the first half of 2009, Residential is projected up by \$235,800 while Commercial is down \$117,500.

\*2 Wages and Benefits - \$58,200 below budget as one position remains vacant in the department.

\*3 Professional Fees and Contracted Services - \$83,800 under budget. The majority of the variance is from the Sanitary Sewer area which will be \$101,000 under primarily because of holdbacks from the previous operator of the Waster Water Treatment Plant. These accounts have been combined and only the Contracted Services account will be used moving forward.

\*4 General Goods and Supplies - \$378,700 forecasted over budget primarily due to repair and maintenance required at the Waste Water Treatment Plant

\*5 Utilities - \$39,200 forecasted under budget based on the first half of 2009 consumption.

\*6 Transfer to Capital Reserves - \$96,800 below budget, this transfer is offset by other changes to budget. The Water and Sanitary Sewer component of Utilities are self funding so any changes to revenue or expenditures equates to an equivalent change to the Transfer to Capital. Storm Sewer is the only portion of Utilities that is not self funding.

Town of Banff - Planning & Development  
For the Six Months Ending June 30, 2009

Description	Actual YTD 2009	Q2 Forecast 2009	Q1 Forecast 2009	Budget 2009	Actual YTD 2008	YTD vs. Budget	Forecast vs. Budget	2009 YTD vs. 2008 YTD
<b>REVENUES</b>								
Sale of Goods & Services	\$220	\$420	\$400	\$400	\$27	55.00%	105.00%	830.19%
Subdivision Processing Fees	\$3,680	\$11,680	\$8,000	\$8,000	\$5,693	46.00%	146.00%	64.64%
Building Permits *1	\$8,920	\$103,420	\$145,000	\$145,000	\$94,879	6.15%	71.32%	9.40%
Development Permits	\$15,690	\$31,870	\$40,000	\$40,000	\$12,462	39.22%	79.68%	125.90%
Rezoning Processing Fees			\$3,000	\$3,000	\$2,625	0.00%	0.00%	0.00%
Compliance Certificates	\$508	\$2,000	\$3,000	\$3,000	\$1,098	16.93%	66.67%	46.27%
Other Permit Revenue	\$4,989	\$9,000	\$8,000	\$8,000	\$6,562	62.36%	112.50%	76.02%
Other Sales and Revenue		\$7,125	\$5,250	\$5,250	\$199	0.00%	135.71%	0.00%
Government Grants		\$5,000						
Transfer from Capital Reserves		\$27,000	\$27,000	\$27,000		0.00%	100.00%	
<b>TOTAL REVENUES</b>	<b>\$34,006</b>	<b>\$197,515</b>	<b>\$239,650</b>	<b>\$239,650</b>	<b>\$123,545</b>	<b>14.19%</b>	<b>82.42%</b>	<b>27.53%</b>
<b>EXPENDITURES</b>								
Wages	\$162,889	\$350,090	\$353,470	\$353,470	\$180,846	46.08%	99.04%	90.07%
Benefits	\$26,615	\$61,700	\$67,700	\$67,700	\$37,142	39.31%	91.14%	71.66%
Recruitment Costs	\$3,674	\$3,673			\$1,763			208.42%
Training/Conference & Travel	\$1,131	\$9,711	\$10,600	\$10,600	\$8,656	10.67%	91.61%	13.07%
Memberships	\$1,952	\$2,550	\$2,600	\$2,600		75.08%	98.08%	
Postage/Freight	\$1,181	\$1,930	\$1,400	\$1,400	\$316	84.37%	137.86%	373.19%
Telephone	\$977	\$2,725	\$2,800	\$2,800	\$988	34.90%	97.32%	98.95%
Advertising & Promotion	\$491	\$4,790	\$8,300	\$8,300	\$4,249	5.91%	57.71%	11.55%
Printing & Binding	\$744	\$2,100	\$2,100	\$2,100		35.45%	100.00%	
Subscriptions	\$228	\$745	\$1,100	\$1,100	\$705	20.70%	67.73%	32.29%
Insurance Premiums/Claims	\$952	\$952	\$1,000		\$893			106.61%
Legal Fees	\$3,066	\$1,442		\$5,000		61.32%	28.84%	
Professional Fees	\$360	\$1,609	\$2,500	\$2,500	\$345	14.39%	64.36%	104.35%
Contracted Services	\$19,897	\$68,043	\$74,000	\$74,000	\$20,251	26.89%	91.95%	98.25%
General Goods and Supplies	\$710	\$5,335	\$5,500	\$5,500	\$1,023	12.91%	97.00%	69.44%
Repair & Maintenance		\$200	\$200	\$200		0.00%	100.00%	
Grants		\$27,000	\$27,000	\$27,000		0.00%	100.00%	
Transfer to Operating Reserves		\$21,000	\$21,000	\$21,000				
<b>TOTAL EXPENDITURES</b>	<b>\$224,867</b>	<b>\$565,595</b>	<b>\$581,270</b>	<b>\$585,270</b>	<b>\$257,177</b>	<b>38.42%</b>	<b>96.64%</b>	<b>87.44%</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>(\$190,861)</b>	<b>(\$368,080)</b>	<b>(\$341,620)</b>	<b>(\$345,620)</b>	<b>(\$133,632)</b>	<b>55.22%</b>	<b>106.50%</b>	<b>142.83%</b>
Internal Chargeback Expenditure	\$2,300	\$4,600	\$4,600	\$4,600	\$2,100	50.00%	100.00%	109.52%
<b>NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS</b>	<b>(\$193,161)</b>	<b>(\$372,680)</b>	<b>(\$346,220)</b>	<b>(\$350,220)</b>	<b>(\$135,732)</b>	<b>55.15%</b>	<b>106.41%</b>	<b>142.31%</b>

**Comments**

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\*1 Building Permits - Projected \$41,600 under budget. Many significant projects are still planned to occur in Banff but have been deferred to fall of 2009, based on the current economic climate it is anticipated that some may be pushed back into 2010. This forecast is conservative and by the third quarter forecast administration will have more certainty on which projects will proceed in 2009.

Town of Banff - Environment  
For the Six Months Ending June 30, 2009

Description	Actual YTD 2009	Q2 Forecast 2009	Q1 Forecast 2009	Budget 2009	Actual YTD 2008	YTD vs. Budget	Forecast vs. Budget	2009 YTD vs. 2008 YTD
<b>REVENUES</b>								
Other Sales and Revenue	\$271				\$357			75.75%
Government Grants					\$30,000			0.00%
Transfer from Operating Reserve*1		\$29,250	\$4,000	\$4,000		0.00%	731.25%	
<b>TOTAL REVENUES</b>	<b>\$271</b>	<b>\$29,250</b>	<b>\$4,000</b>	<b>\$4,000</b>	<b>\$30,357</b>	<b>6.76%</b>	<b>731.25%</b>	<b>0.89%</b>
<b>EXPENDITURES</b>								
Wages	\$38,408	\$79,808	\$82,200	\$82,200	\$37,117	46.72%	97.09%	103.48%
Benefits	\$8,399	\$17,599	\$17,700	\$17,700	\$8,782	47.45%	99.43%	95.64%
Training/Conference & Travel	\$783	\$3,583	\$3,900	\$3,900	\$3,150	20.09%	91.87%	24.87%
Postage/Freight	\$21	\$121	\$200	\$200	\$95	10.48%	60.50%	22.17%
Telephone	\$144	\$344	\$700	\$700	\$149	20.63%	49.14%	96.62%
Advertising & Promotion	\$230	\$2,730	\$3,000	\$3,000		7.67%	91.00%	
Printing & Binding	\$386	\$786	\$500	\$500	\$255	77.13%	157.20%	151.23%
Subscriptions	\$64	\$464	\$600	\$600	\$668	10.70%	77.33%	9.61%
Contracted Services	\$4,064	\$18,064	\$20,000	\$20,000	\$40,510	20.32%	90.32%	10.03%
General Goods and Supplies	\$6	\$406	\$500	\$500	\$188	1.19%	81.20%	3.17%
Grants *1	\$8,425	\$29,250	\$4,000	\$4,000	\$4,325	210.63%	731.25%	194.80%
Transfer to Operating Reserves		\$750	\$750	\$750		0.00%	100.00%	
<b>TOTAL EXPENDITURES</b>	<b>\$60,931</b>	<b>\$153,905</b>	<b>\$134,050</b>	<b>\$134,050</b>	<b>\$95,239</b>	<b>45.45%</b>	<b>114.81%</b>	<b>63.98%</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>(\$60,660)</b>	<b>(\$124,655)</b>	<b>(\$130,050)</b>	<b>(\$130,050)</b>	<b>(\$64,882)</b>	<b>46.64%</b>	<b>95.85%</b>	<b>93.49%</b>

**Comments**

\*1 Transfer from Operating Reserves - Increased by \$25,250 for funding new environmental incentives for businesses and citizens, this is directly offset by Grants.

Town of Banff - Family and Community Support Services  
For the Six Months Ending June 30, 2009

Description	Actual YTD 2009	Q2 Forecast 2009	Q1 Forecast 2009	Budget 2009	Actual YTD 2008	YTD vs. Budget	Forecast vs. Budget	2009 YTD vs. 2008 YTD
<b>REVENUES</b>								
Sale of Goods & Services		\$800	\$800	\$800		0.00%	100.00%	
Donations/Gifts *1	\$19,538	\$19,935	\$15,850		\$6,870			284.39%
Program Fees	\$7,607	\$11,107	\$11,000	\$11,000	\$1,775	69.16%	100.97%	428.59%
Other Sales and Revenue	\$8,411	\$8,711	\$7,000	\$300	\$6,491	2803.76%	2903.67%	129.59%
Government Grants *2	\$211,869	\$399,998	\$387,110	\$357,110	\$169,697	59.33%	112.01%	124.85%
<b>TOTAL REVENUES</b>	<b>\$247,426</b>	<b>\$440,551</b>	<b>\$421,760</b>	<b>\$369,210</b>	<b>\$184,833</b>	<b>67.01%</b>	<b>119.32%</b>	<b>133.86%</b>
<b>EXPENDITURES</b>								
Wages *2	\$226,960	\$480,742	\$475,600	\$450,700	\$169,555	50.36%	106.67%	133.86%
Benefits	\$48,794	\$97,576	\$101,100	\$99,100	\$38,320	49.24%	98.46%	127.33%
Overtime	\$288	\$287			\$482			59.60%
Recruitment Costs			\$200	\$200		0.00%	0.00%	
Training/Conference & Travel	\$3,550	\$11,535	\$11,500	\$11,500	\$5,456	30.87%	100.30%	65.05%
Memberships	\$443	\$925	\$850	\$850		52.12%	108.82%	
Postage/Freight	\$349	\$1,100	\$1,100	\$1,100	\$408	31.71%	100.00%	85.43%
Telephone	\$1,936	\$4,567	\$4,600	\$4,600	\$1,515	42.09%	99.28%	127.77%
Advertising & Promotion *2	\$777	\$13,600	\$6,600	\$6,600	\$1,452	11.77%	206.06%	53.51%
Printing & Binding	\$993	\$2,011	\$2,000	\$2,000	\$480	49.67%	100.55%	206.96%
Subscriptions	\$854	\$1,205	\$1,205	\$1,205	\$1,009	70.85%	100.00%	84.61%
Other Initiatives	\$30	\$5,050	\$10,000	\$10,000		0.30%	50.50%	
Donations Expended *1	\$4,894	\$19,935	\$15,000		\$5,995			81.64%
Misc. Expense *2	\$12,915	\$21,000	\$11,000	\$5,000	\$1,034	258.30%	420.00%	1249.01%
Professional Fees	\$219	\$650	\$650	\$650	\$174	33.70%	100.00%	125.89%
Contracted Services	\$7,714	\$14,000	\$14,000	\$14,000	\$4,699	55.10%	100.00%	164.17%
General Goods and Supplies	\$4,124	\$10,579	\$11,250	\$11,250	\$2,812	36.66%	94.04%	146.68%
Repair & Maintenance		\$300	\$300	\$300		0.00%	100.00%	
Grants	\$34,275	\$54,200	\$54,200	\$54,200	\$59,050	63.24%	100.00%	58.04%
Transfer to Operating Reserves		\$5,250	\$5,250	\$5,250		0.00%	100.00%	
Transfer to Capital Reserves		\$10,000	\$10,000	\$10,000		0.00%	100.00%	
<b>TOTAL EXPENDITURES</b>	<b>\$349,115</b>	<b>\$754,512</b>	<b>\$736,405</b>	<b>\$688,505</b>	<b>\$292,441</b>			<b>119.38%</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>(\$101,689)</b>	<b>(\$313,961)</b>	<b>(\$314,645)</b>	<b>(\$319,295)</b>	<b>(\$107,608)</b>	<b>31.85%</b>	<b>98.33%</b>	<b>94.50%</b>
Internal Chargeback Expenditure	\$37,900	\$75,800	\$75,800	\$75,800	\$29,550	50.00%	100.00%	128.26%
<b>NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS</b>	<b>(\$139,589)</b>	<b>(\$389,761)</b>	<b>(\$390,445)</b>	<b>(\$395,095)</b>	<b>(\$137,158)</b>	<b>35.33%</b>	<b>98.65%</b>	<b>101.77%</b>

**Comments**

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\*1 Donations/Gifts - \$19,900 not budgeted but given to the Town for specific purposes this is directly offset by Donations Expended

\*2 Government Grants - \$45,000 in additional grant funding for the Community Helpers Program this was offset by additional spending in Wages, Misc. Expense and Advertising and Promotion.

Town of Banff - Recreation and Culture  
For the Six Months Ending June 30, 2009

Description	Actual YTD 2009	Q2 Forecast 2009	Q1 Forecast 2009	Budget 2009	Actual YTD 2008	YTD vs. Budget	Forecast vs. Budget	2009 YTD vs. 2008 YTD
<b>REVENUES</b>								
Sale of Goods & Services	\$48	\$6,548	\$7,000	\$7,000	\$440	0.68%	93.54%	10.82%
Donations/Gifts	\$2,450	\$4,750	\$4,000	\$4,000	\$2,150	61.25%	118.75%	113.95%
Rental	\$14,131	\$26,517	\$25,900	\$25,900	\$18,615	54.56%	102.38%	75.91%
Ice Rentals	\$130,932	\$243,439	\$234,000	\$234,000	\$113,112	55.95%	104.03%	115.75%
Program Fees	\$52,794	\$80,844	\$79,000	\$74,000	\$47,862	71.34%	109.25%	110.31%
Membership Fees	\$163	\$262	\$200	\$200	\$2,167	81.43%	131.00%	7.52%
Advertising Revenue					\$350			0.00%
Curling Ice Rentals	\$25,449	\$25,449	\$25,300	\$25,300	\$23,756	100.59%	100.59%	107.13%
Room Rentals	\$2,678	\$7,743	\$7,800	\$7,800	\$2,520	34.34%	99.27%	106.29%
Site Use Fees	(\$340)	\$1,200	\$1,200	\$1,200	\$800	-28.32%	100.00%	-42.48%
Ball Diamond Rentals	\$11,569	\$11,569	\$11,000	\$11,000	\$9,513	105.18%	105.17%	121.61%
Summer Fun Registrations	\$231	\$63,230	\$71,000	\$71,000	\$28,233	0.32%	89.06%	0.82%
Kids Campus Fees	\$26,969	\$43,768	\$42,300	\$42,300	\$22,983	63.76%	103.47%	117.34%
Drop-in Fees	\$3,725	\$4,225	\$4,000	\$4,000	\$2,462	93.13%	105.63%	151.32%
Other Permit Revenue	\$6,116	\$11,000	\$11,000	\$8,000	\$3,140	76.45%	137.50%	194.75%
Other Sales and Revenue	\$5,627	\$15,377	\$14,400	\$14,400	\$8,548	39.08%	106.78%	65.83%
Government Grants *1	\$8,263	\$39,307	\$24,000	\$24,000		34.43%	163.78%	
<b>TOTAL REVENUES</b>	<b>\$290,806</b>	<b>\$585,228</b>	<b>\$562,100</b>	<b>\$554,100</b>	<b>\$286,651</b>	<b>52.48%</b>	<b>105.62%</b>	<b>101.45%</b>
<b>EXPENDITURES</b>								
Wages *2	\$335,939	\$728,043	\$745,600	\$748,600	\$218,481	44.88%	97.25%	153.76%
Benefits	\$68,105	\$131,630	\$129,200	\$129,200	\$43,405	52.71%	101.88%	156.90%
Overtime	\$3,967	\$17,987	\$16,000	\$16,000	\$2,408	24.79%	112.42%	164.73%
Recruitment Costs	\$760	\$1,020	\$1,700	\$1,700	\$895	44.72%	60.00%	84.95%
Training/Conference & Travel	\$6,129	\$20,526	\$20,400	\$20,400	\$9,289	30.04%	100.62%	65.98%
Memberships		\$600	\$600	\$600		0.00%	100.00%	
Postage/Freight	\$372	\$1,837	\$1,900	\$1,900	\$506	19.55%	96.68%	73.49%
Telephone	\$5,516	\$9,458	\$8,600	\$8,600	\$5,007	64.13%	109.98%	110.16%
Advertising & Promotion	\$6,116	\$16,133	\$17,200	\$17,200	\$6,655	35.56%	93.80%	91.90%
Printing & Binding	\$338	\$16,376	\$16,800	\$16,800	\$1,388	2.01%	97.48%	24.32%
Subscriptions	\$1,395	\$2,598	\$3,100	\$3,100	\$1,083			128.88%
Licenses & Permits	\$139	\$134						
Rental Fees	\$4,762	\$8,000	\$8,000	\$8,000	\$4,644	59.53%	100.00%	102.53%
Professional Fees	\$49,964	\$65,452	\$62,500	\$62,500	\$21,934	79.94%	104.72%	227.79%
Contracted Services	\$30,119	\$90,622	\$101,000	\$100,800	\$30,229	29.88%	89.90%	99.64%
General Goods and Supplies	\$24,572	\$73,993	\$81,000	\$81,200	\$26,725	30.26%	91.12%	91.94%

Town of Banff - Recreation and Culture  
For the Six Months Ending June 30, 2009

Description	Actual YTD 2009	Q2 Forecast 2009	Q1 Forecast 2009	Budget 2009	Actual YTD 2008	YTD vs. Budget	Forecast vs. Budget	2009 YTD vs. 2008 YTD
Utilities *3	\$55,127	\$98,000	\$85,500	\$85,500		64.48%	114.62%	
Grants	\$1,794	\$8,193	\$7,500	\$7,500	\$17,230	23.92%	109.24%	10.41%
Transfer to Operating Reserves		\$9,000	\$9,000	\$9,000		0.00%	100.00%	
<b>TOTAL EXPENDITURES</b>	<b>\$595,113</b>	<b>\$1,299,602</b>	<b>\$1,315,600</b>	<b>\$1,318,600</b>	<b>\$389,878</b>	<b>45.13%</b>	<b>98.56%</b>	<b>152.64%</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>(\$304,308)</b>	<b>(\$714,374)</b>	<b>(\$753,500)</b>	<b>(\$764,500)</b>	<b>(\$103,227)</b>	<b>39.80%</b>	<b>93.44%</b>	<b>294.79%</b>
Internal Chargeback Expenditure	\$367,100	\$734,200	\$734,200	\$734,200	\$639,204	50.00%	100.00%	57.43%
<b>NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS</b>	<b>(\$671,408)</b>	<b>(\$1,448,574)</b>	<b>(\$1,487,700)</b>	<b>(\$1,498,700)</b>	<b>(\$742,431)</b>	<b>44.80%</b>	<b>96.66%</b>	<b>90.43%</b>

**Comments**

- \*1 Government Grants - \$15,300 over budget with \$12,400 coming from Provincial and Federal summer student grants in the Youth Programs area.  
\*2 Wages - \$20,500 under budget primarily due to staff from the Recreation Centre being utilized for the reconstruction and having the wages capitalized.  
\*3 Utilities - \$12,500 over budget based on first half consumption.

Town of Banff - Other Services  
For the Six Months Ending June 30, 2009

Description	Actual YTD 2009	Q2 Forecast 2009	Q1 Forecast 2009	Budget 2009	Actual YTD 2008	YTD vs. Budget	Forecast vs. Budget	2009 YTD vs. 2008 YTD
<b>REVENUES</b>								
Rental *1	\$143,201	\$311,201	\$300,100	\$300,100	\$148,666	47.72%	103.70%	96.32%
Business Licenses *2	\$4,050,615	\$4,060,615	\$4,100,000	\$4,200,000	\$3,996,364	96.44%	96.68%	101.36%
Other Sales and Revenue	\$1,416	\$3,916	\$3,600	\$3,600	\$673	39.33%	108.78%	210.44%
Transfer from Operating Reserve					\$10,897			0.00%
Transfer from Capital Reserves *3		\$36,149						
<b>TOTAL REVENUES</b>	<b>\$4,195,232</b>	<b>\$4,411,881</b>	<b>\$4,403,700</b>	<b>\$4,503,700</b>	<b>\$4,156,600</b>	<b>93.15%</b>	<b>97.96%</b>	<b>100.93%</b>
<b>EXPENDITURES</b>								
Benefits					\$131			0.00%
Advertising & Promotion	\$13	\$113	\$1,500	\$500		2.60%	22.60%	
Rental Fees	\$27,936	\$64,398	\$56,000	\$56,000	\$19,236	49.89%	115.00%	145.23%
Professional Fees					\$685			0.00%
Contracted Services *2	\$2,058,475	\$4,061,090	\$4,100,000	\$4,200,000	\$2,096,325	49.01%	96.69%	98.19%
General Goods and Supplies	\$435	\$435			\$11,946			3.64%
Utilities	\$747	\$747	\$900		\$73			1026.85%
Repair & Maintenance					\$10,897			0.00%
Government/Agency Purchases*:	\$36,149	\$36,149						
Grants	\$178,160	\$349,800	\$349,800	\$349,800	\$182,846	50.93%	100.00%	97.44%
Debenture Principal/Interest	\$35,884	\$35,884	\$35,900	\$35,900	\$35,884	99.96%	99.96%	100.00%
Transfer to Operating Reserves		\$20,000	\$20,000	\$20,000		0.00%	100.00%	
Transfer to Capital Reserves		\$41,882	\$55,700	\$55,700		0.00%	75.19%	
<b>TOTAL EXPENDITURES</b>	<b>\$2,337,800</b>	<b>\$4,610,498</b>	<b>\$4,619,800</b>	<b>\$4,717,900</b>	<b>\$2,358,022</b>	<b>49.55%</b>	<b>97.72%</b>	<b>99.14%</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>\$1,857,433</b>	<b>(\$198,617)</b>	<b>(\$216,100)</b>	<b>(\$214,200)</b>	<b>\$1,798,577</b>	<b>-867.15%</b>	<b>92.73%</b>	<b>103.27%</b>
Internal Chargeback Expenditure	\$78,050	\$156,100	\$156,100	\$156,100	\$78,396	50.00%	100.00%	99.56%
<b>NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS</b>	<b>\$1,779,383</b>	<b>(\$354,717)</b>	<b>(\$372,200)</b>	<b>(\$370,300)</b>	<b>\$1,720,181</b>	<b>-480.52%</b>	<b>95.79%</b>	<b>103.44%</b>

**Comments**

\*1 Rental - \$11,100 higher than anticipated rental revenue associated with modifications to the compound lots and the addition of Town owned units at the Rocky Mountain Housing Coop (RMHC) for staff accommodation.

\*2 Business Licenses - Decrease of \$139,300 in revenue from budget, this is offset by a decrease in Contracted Services for destination marketing

\*3 Transfer from Capital Reserves - \$36,150 transfer to offset Government/Agency Purchases for the purchase of RMHC units.