



2017-2019
Operating Budget

2017 - 2019 Operating Budget Tracker

	1.5%	2.0%	2.0%
	2017	2018	2019
Inflation			
Prior Year Ammended Tax Levy Budget	\$ 17,103,148	\$ 17,829,980	\$ 18,515,381
New Growth	96,264	47,232	-
Base Levy	\$ 17,199,412	\$ 17,877,211	\$ 18,515,381
Inflation	352,811.53	403,831.13	370,307.63
Maximum Starting Tax Levy	\$ 17,552,224	\$ 18,281,042	\$ 18,885,689
School Tax Occupation	-	-	-
<i>Previously Approved Service Level Changes</i>			
Phase Out of Budgeted Wage/Benefit/Training Savings	30,000	30,000	30,000
Records and Information Strategy Consultant	(30,000)		
Sally Borden Pool Agreement Grant Increase	40,000		
Economic Prosperity Coordinator			
Aerial Photo Update	(10,610)		
Neighbourhood Density Conversations	(4,500)		
Trails Lighting Policy	(10,000)		
Capital Project Operating Impacts	126,317	113,600	
Senior Snow Removal Route	32,080		
Rotary Park Maintenance	13,730		
Increased Transfer to General Capital Reserve	47,239	47,239	47,239
Increased Transfer to Fleet Reserve	10,933	10,933	10,933
Increased Transfer to Fire Reserve	32,567	32,567	32,567
Total Funding Requirement Increase/(Decrease) from Previously Approved Service Level Adjustments	277,756	234,339	120,739
Tax Levy Cap	\$ 17,829,980	\$ 18,515,381	\$ 19,006,428
Tax Levy Below Cap	(106,759)	(142,997)	(45,656)
Tax Levy	\$ 17,723,221	\$ 18,372,384	\$ 18,960,772

Service Level Adjustments (not in Budget as Presented)

Operating Reserve - Retirement	5,000	1,500	1,500
Transfer from Operating Reserve	(5,000)	(1,500)	(1,500)
Canada Day Fencing	7,800		
Information Governance Master Plan Implementation	115,100	112,858	114,447
GIS Intern	13,900		
Community Plan Review/Update		75,000	75,000
Business License Admin Support	30,200	28,744	29,299
Increase to Schedule A Fees	(30,200)	(28,744)	(29,299)
Poet Laureate	500	500	500
FireSmart Preparedness and Community Education			38,150
FireSmart Combustible Roof Replacement Incentive	22,950	22,950	22,950
Type 5 Wildfire Pickup Truck Kits Operating Impacts	1,500	1,500	1,500
2017 Traffic Management Support	38,000		
Conventional Transit Plan Development	60,000		
Traffic Monitoring Equipment Purchase - Operating Impacts	5,800	5,800	5,800
Funding for Downtown District Recycling Depots	32,750	65,500	98,250
Cemetery Mason Repair	10,000	10,000	10,000
Cemetery Software - Operating Impacts		1,000	1,000
Greenhouse Exhaust Fan Upgrade - Operating Impacts	100	100	100
Urban Forest Reserve	16,666	16,666	16,666
Daycare Society of Banff Grant	4,000	4,000	4,000
Reduced Facilities Budget for Paper Products at Daycare	(8,200)	(8,200)	(8,200)
Bow Valley True Sport Grant	5,000		
Palliative Care Society of the Bow Valley Grant	5,000		
1st Banff Scouts Grant	1,000		
Biosphere Institute of the Bow Valley Grant	3,500		
Remove Banff Community Foundation Shine Grant	(2,000)	(2,000)	(2,000)
Seasonal Facilities Cleaning Staff	20,654	21,067	21,488
Electrician/Instrumentation Technician	128,000	130,560	133,171
Reduction of Sanitary Sewer Contracted Services	(68,000)	(69,360)	(70,747)
Increased Sanitary Sewer Utility Rates	(60,000)	(61,200)	(62,424)
Utilities Backhoe - Operating Impacts	18,300	18,666	19,039
Increased Water & Sewer Utility Rates	(18,300)	(18,722)	(19,153)
Utilities Vehicle - Operating Impacts	4,066	4,066	4,066
WWTP Vehicle - Operating Impacts	4,066	4,066	4,066
Increased Water & Sewer Utility Rates	(8,132)	(8,132)	(8,132)
Transit Marketing Plan Development and Implementation	70,000	30,000	30,000
Park and Ride Lots & Shuttle Service - Operating Impacts			
Increased Frequency on Banff Local Routes - Phase 1		296,963	301,611
Increased Frequency on Banff Local Routes - Phase 2			
Increased Transit Shelters & Bus Stop Improvements - Operating Impact			60,500
Move Banff Refreshing - Wolf & Caribou	(17,000)	(17,000)	(17,000)
Move Buffalo Bear Street Intersection to NYI		(11,900)	(11,900)
Streets 2019 Budget Error			28,000
Total New Service Level Increases	\$ 407,020	\$ 624,748	\$ 790,748
Total Final Municipal Tax Levy	\$ 18,130,241	\$ 18,997,133	\$ 19,751,521

Overall Tax Increase Related to Same Level of Service	1.46%	1.60%	1.41%
Overall Tax Increase Related to New Service Level Adjustments	2.83%	3.40%	3.46%
Overall Tax Increase Related to School Levy	0.42%	0.54%	0.53%
Overall Tax Increase Related to Seniors Housing Levy	0.02%	0.02%	0.02%
Overall Tax Increase	4.73%	5.56%	5.43%
Overall Tax Increase Related to Growth	0.40%	0.19%	0.00%
Overall Monthly Impact on an Average Residential Dwelling	\$ 9.13		

2016 1% Overall Tax Increase

\$ 241,698

Town of Banff
 Summary of All Units
 2017 - 2019 Operating Budget
 tob:SUMMARY

Description	2017 Budget	2018 Budget	2019 Budget
REVENUES			
Municipal Tax Revenue	\$18,130,241	\$18,997,133	\$19,751,521
Sale of Goods & Services	1,151,458	1,156,983	1,167,733
Donations/Gifts	16,000	11,000	11,000
Rental	663,477	684,077	693,327
Interest	160,000	170,000	180,000
Penalties & Costs	85,000	85,900	86,800
Business Licenses	5,785,900	6,035,744	6,272,299
Tax Certificates	12,000	12,000	12,000
Animal Licenses	26,000	26,500	27,000
Parking/Traffic Fines	1,150,000	1,160,000	1,170,000
Animal Control Fines	750	750	750
Consumption Charges	9,015,732	9,342,332	9,700,807
Recycling Revenue	120,000	120,000	120,000
Garbage Collection Fees	507,000	517,000	527,500
Subdivision Processing Fees	8,000	8,000	8,000
Building Permits	200,000	200,000	200,000
Development Permits	50,000	50,000	50,000
Rezoning Processing Fees	3,000	3,000	3,000
Compliance Certificates	3,000	3,000	3,000
Developers Levies	89,800	89,800	89,800
Ice Rentals	553,430	573,500	582,000
Program Fees	69,440	70,400	69,600
Membership Fees	3,400	3,600	3,800
Curling Ice Rentals	82,000	83,000	85,000
Room Rentals	56,000	61,600	68,000
Site Use Fees	28,800	30,800	33,800
Ball Diamond Rentals	9,000	9,000	9,000
Summer Fun Registrations	115,500	116,000	116,500
After School Club Revenue	135,000	135,000	135,000
Drop-in Fees	9,000	9,200	9,400
Other Permit Revenue	96,500	96,500	96,500
Other Sales and Revenue	188,900	193,000	198,050
Franchise Revenue - ATCO Gas	660,000	660,000	660,000
Franchise Revenue - Fortis	210,000	215,000	220,000
Government Sales	559,050	569,150	577,450
Operating Government Grants	1,131,990	1,040,761	1,040,811
Capital Government Grants	3,130,564	3,130,564	3,130,564
Other Capital Revenue	10,000	10,000	10,000
TOTAL REVENUES	44,225,932	45,680,294	47,120,012
EXPENDITURES			
Wages	12,237,667	12,409,305	12,691,072
Wages - Per Diem	6,000	6,000	6,000
Benefits	2,450,076	2,510,104	2,575,431
Overtime	213,250	215,500	217,750
Recruitment Costs	4,350	1,600	3,900
Training/Conference & Travel	327,161	329,562	335,800
Memberships	47,653	48,843	52,227
Postage/Freight	52,038	53,159	55,315
Telephone & Data	176,860	178,918	181,996
Advertising & Promotion	122,420	123,751	127,305
Printing & Binding	40,535	42,450	40,640
Subscriptions	9,566	9,466	9,566
Licenses & Permits	10,300	10,400	10,450
Rental Fees	674,400	677,100	679,600
Insurance Premiums/Claims	336,982	347,963	358,012
Bad Debt Expenses	1,000	1,000	1,000
Short Term Interest Charges	37,384	37,384	38,384
Other Initiatives	40,875	22,900	22,400
Misc. Expense	83,793	84,288	84,513
Legal Fees	35,750	36,300	38,900
Professional Fees	203,314	208,307	212,397
Contracted Services	9,977,076	10,499,049	10,823,324
General Goods and Supplies	1,868,044	1,868,719	1,901,293
Utilities	1,044,125	1,085,640	1,113,810
Repair & Maintenance	397,700	417,326	430,955
Government/Agency Purchases	2,160,366	2,197,353	2,258,000
Grants	633,652	625,266	634,300
Debt Interest	210,666	159,407	113,005
Transfer to Local Agencies	91,250	91,250	91,250
Amortization Expense	4,854,688	4,854,688	4,854,688
TOTAL EXPENDITURES	38,348,941	39,152,998	39,963,283
NET SURPLUS/(DEFICIT)	5,876,991	6,527,296	7,156,729
Internal Chargeback Revenue	4,462,003	4,651,000	4,729,869
Internal Chargeback Expenditures	4,462,003	4,651,000	4,729,869
NET SURPLUS/(DEFICIT)			
AFTER CHARGEBACKS	5,876,991	6,527,296	7,156,729
Amortization	4,854,688	4,854,688	4,854,688
Restricted Surplus	10,731,679	11,381,984	12,011,417
Unrestricted Surplus/(Deficit)	0	0	0

Town of Banff
Legislative
2017 - 2019 Operating Budget
tob:Rollup 1

Description	2017 Budget	2018 Budget	2019 Budget
EXPENDITURES			
Wages	\$242,408	\$247,256	\$252,201
Wages - Per Diem	6,000	6,000	6,000
Benefits	28,350	29,119	29,814
Training/Conference & Travel	32,400	32,400	32,400
Memberships	16,360	16,530	17,180
Postage/Freight	100	100	100
Telephone & Data	1,800	1,800	1,800
Advertising & Promotion	600	600	600
Printing & Binding	400	400	400
Insurance Premiums/Claims	525	525	525
Other Initiatives	13,500	3,500	3,500
Legal Fees	1,000	1,000	1,000
Contracted Services	700	6,200	2,700
General Goods and Supplies	1,000	1,000	1,000
Amortization Expense	4,012	4,012	4,012
TOTAL EXPENDITURES	349,155	350,442	353,232
NET SURPLUS/(DEFICIT)	(349,155)	(350,442)	(353,232)
Internal Chargeback Expenditures	48,000	51,000	52,100
NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS	(397,155)	(401,442)	(405,332)
<i>Amortization</i>	4,012	4,012	4,012
<i>Restricted Surplus</i>	(5,345)	(1,345)	4,655
<i>Unrestricted Surplus/(Deficit)</i>	(387,798)	(396,085)	(405,975)

Town of Banff
General Government
2017 - 2019 Operating Budget
tab:Rollup 2

Description	2017 Budget	2018 Budget	2019 Budget
REVENUES			
Municipal Tax Revenue	\$18,130,241	\$18,997,133	\$19,751,521
Donations/Gifts	3,000	3,000	3,000
Rental	6,000	6,000	6,000
Interest	160,000	170,000	180,000
Penalties & Costs	60,000	60,000	60,000
Other Permit Revenue	15,000	15,000	15,000
Other Sales and Revenue	63,000	66,700	69,000
Franchise Revenue - ATCO Gas	660,000	660,000	660,000
Franchise Revenue - Fortis	210,000	215,000	220,000
Operating Government Grants	103,107	103,107	103,107
Capital Government Grants	563,160	563,160	563,160
TOTAL REVENUES	19,973,508	20,859,100	21,630,788
EXPENDITURES			
Wages	808,276	824,441	840,930
Benefits	155,797	160,476	167,096
Recruitment Costs	3,000	200	2,500
Training/Conference & Travel	29,400	26,900	25,450
Memberships	3,104	2,616	2,616
Postage/Freight	225	200	200
Telephone & Data	6,990	6,810	7,090
Advertising & Promotion	35,100	32,700	32,600
Printing & Binding	1,885	1,650	1,740
Subscriptions	200	200	200
Rental Fees	554,500	554,500	554,500
Insurance Premiums/Claims	78,300	78,800	79,300
Short Term Interest Charges	37,000	37,000	38,000
Other Initiatives	18,875	14,900	14,400
Misc. Expense	500	500	500
Legal Fees	1,250	1,300	1,400
Contracted Services	143,452	118,785	109,695
General Goods and Supplies	10,335	10,805	10,405
Grants	1,000	1,000	1,000
Amortization Expense	12,974	12,974	12,974
TOTAL EXPENDITURES	1,902,163	1,886,757	1,902,596
NET SURPLUS/(DEFICIT)	18,071,345	18,972,343	19,728,192
Internal Chargeback Expenditures	47,000	50,300	51,800
NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS	18,024,345	18,922,043	19,676,392
<i>Amortization</i>	<i>12,974</i>	<i>12,974</i>	<i>12,974</i>
<i>Restricted Surplus</i>	<i>4,128,017</i>	<i>4,269,837</i>	<i>4,408,505</i>
<i>Unrestricted Surplus/(Deficit)</i>	<i>13,909,302</i>	<i>14,665,180</i>	<i>15,280,861</i>

Town of Banff
Corporate Services
2017 - 2019 Operating Budget
tob:Rollup 3

Description	2017 Budget	2018 Budget	2019 Budget
REVENUES			
Tax Certificates	\$12,000	\$12,000	\$12,000
Other Sales and Revenue	1,050	1,050	1,050
TOTAL REVENUES	13,050	13,050	13,050
EXPENDITURES			
Wages	1,040,417	1,051,127	1,072,150
Benefits	230,024	235,676	243,902
Training/Conference & Travel	45,405	45,495	45,655
Memberships	4,405	4,405	4,505
Postage/Freight	13,050	13,050	13,050
Telephone & Data	39,358	39,358	40,150
Advertising & Promotion	350	350	350
Printing & Binding	2,600	2,600	2,600
Subscriptions	1,450	1,450	1,450
Bad Debt Expenses	1,000	1,000	1,000
Other Initiatives	1,500	1,500	1,500
Legal Fees	14,000	14,000	14,000
Professional Fees	35,000	37,000	39,000
Contracted Services	251,082	251,790	269,820
General Goods and Supplies	118,100	100,100	100,100
Repair & Maintenance	13,000	11,000	11,000
Amortization Expense	21,950	21,950	21,950
TOTAL EXPENDITURES	1,832,691	1,831,851	1,882,182
NET SURPLUS/(DEFICIT)	(1,819,641)	(1,818,801)	(1,869,132)
Internal Chargeback Revenue	104,290	104,490	105,590
Internal Chargeback Expenditures	169,329	173,529	176,129
NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS	(1,884,680)	(1,887,840)	(1,939,671)
Amortization	21,950	21,950	21,950
Restricted Surplus	(57,510)	(56,310)	(74,310)
Unrestricted Surplus/(Deficit)	(1,805,220)	(1,809,580)	(1,843,411)

Town of Banff
Protective Services
2017 - 2019 Operating Budget
tob:Rollup 4

Description	2017 Budget	2018 Budget	2019 Budget
REVENUES			
Sale of Goods & Services	\$73,000	\$74,000	\$75,000
Animal Licenses	26,000	26,500	27,000
Parking/Traffic Fines	1,150,000	1,160,000	1,170,000
Animal Control Fines	750	750	750
Other Permit Revenue	6,000	6,000	6,000
Other Sales and Revenue	20,350	20,350	20,000
Government Sales	392,800	402,900	411,200
Operating Government Grants	468,200	468,200	468,200
TOTAL REVENUES	2,137,100	2,158,700	2,178,150
EXPENDITURES			
Wages	1,392,112	1,419,539	1,468,513
Benefits	246,448	253,843	263,149
Overtime	10,000	10,000	10,000
Training/Conference & Travel	32,795	34,320	34,100
Memberships	2,450	2,750	2,750
Postage/Freight	3,050	3,050	3,175
Telephone & Data	13,130	13,530	13,680
Advertising & Promotion	2,650	2,750	2,750
Printing & Binding	2,300	4,500	2,600
Licenses & Permits	5,900	5,950	5,950
Insurance Premiums/Claims	27,315	27,770	28,130
Legal Fees	9,000	9,500	10,000
Contracted Services	55,905	52,385	67,700
General Goods and Supplies	54,500	56,325	58,925
Utilities	20,800	22,000	22,450
Repair & Maintenance	22,500	25,500	25,500
Government/Agency Purchases	2,104,613	2,140,474	2,200,000
Grants	22,950	22,950	22,950
Amortization Expense	105,711	105,711	105,711
TOTAL EXPENDITURES	4,134,129	4,212,847	4,348,033
NET SURPLUS/(DEFICIT)	(1,997,029)	(2,054,147)	(2,169,883)
Internal Chargeback Expenditures	119,100	125,000	125,200
NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS	(2,116,129)	(2,179,147)	(2,295,083)
<i>Amortization</i>	105,711	105,711	105,711
<i>Restricted Surplus</i>	913,493	955,719	999,993
<i>Unrestricted Surplus/(Deficit)</i>	(2,923,911)	(3,029,155)	(3,189,365)

Town of Banff
Engineering Services
2017 - 2019 Operating Budget
to: Department 500

Description	2017 Budget	2018 Budget	2019 Budget
REVENUES			
Other Permit Revenue	\$45,000	\$45,000	\$45,000
TOTAL REVENUES	45,000	45,000	45,000
EXPENDITURES			
Wages	606,633	618,766	631,141
Benefits	122,930	126,391	130,931
Training/Conference & Travel	7,950	7,950	7,950
Memberships	2,000	2,250	2,300
Postage/Freight	1,000	1,000	1,000
Telephone & Data	12,000	13,000	13,000
Advertising & Promotion	20,600	20,700	21,200
Printing & Binding	3,500	3,500	3,500
Subscriptions	300	300	400
Insurance Premiums/Claims	1,550	1,550	1,550
Misc. Expense	1,020	1,100	1,100
Legal Fees	1,000	1,000	3,000
Professional Fees	3,000	3,000	4,000
Contracted Services	149,220	53,500	53,500
General Goods and Supplies	11,450	11,500	12,500
Amortization Expense	8,224	8,224	8,224
TOTAL EXPENDITURES	952,377	873,731	895,296
NET SURPLUS/(DEFICIT)	(907,377)	(828,731)	(850,296)
Internal Chargeback Revenue	71,620	75,100	80,100
Internal Chargeback Expenditures	109,920	115,200	120,000
NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS	(945,677)	(868,831)	(890,196)
Amortization	8,224	8,224	8,224
Restricted Surplus	(122,280)	(124,927)	(127,625)
Unrestricted Surplus/(Deficit)	(815,173)	(735,680)	(754,347)

Town of Banff
Transit
2017 - 2019 Operating Budget
to: Department 511

Description	2017 Budget	2018 Budget	2019 Budget
REVENUES			
Sale of Goods & Services	\$44,000	\$44,000	\$44,000
Other Sales and Revenue	4,500	4,500	4,500
Government Sales	101,250	101,250	101,250
TOTAL REVENUES	149,750	149,750	149,750
EXPENDITURES			
Insurance Premiums/Claims	1,300	1,500	1,500
Contracted Services	1,047,441	1,454,767	1,479,180
General Goods and Supplies	44,500	44,500	44,500
Debenture Interest	2,300	1,657	1,300
Amortization Expense	158,148	158,148	158,148
TOTAL EXPENDITURES	1,253,689	1,660,572	1,684,628
NET SURPLUS/(DEFICIT)	(1,103,939)	(1,510,822)	(1,534,878)
Internal Chargeback Expenditures	30,400	32,300	33,000
NET SURPLUS/(DEFICIT)			
AFTER CHARGEBACKS	(1,134,339)	(1,543,122)	(1,567,878)
<i>Amortization</i>	158,148	158,148	158,148
<i>Restricted Surplus</i>	46,800	48,443	108,300
<i>Unrestricted Surplus/(Deficit)</i>	(1,022,991)	(1,433,417)	(1,518,030)

Town of Banff
Operations
2017 - 2019 Operating Budget
tob:Rollup 6

Description	2017 Budget	2018 Budget	2019 Budget
REVENUES			
Sale of Goods & Services	\$950,358	\$954,983	\$959,733
Donations/Gifts	5,000		
Consumption Charges	2,105,200	2,107,600	2,124,000
Recycling Revenue	120,000	120,000	120,000
Garbage Collection Fees	507,000	517,000	527,500
Developers Levies	25,000	25,000	25,000
Other Sales and Revenue	44,200	44,200	44,200
Operating Government Grants	5,000	5,000	5,000
Capital Government Grants	506,000	506,000	506,000
TOTAL REVENUES	4,267,758	4,279,783	4,311,433
EXPENDITURES			
Wages	4,218,144	4,307,701	4,393,593
Benefits	857,809	884,202	913,194
Overtime	113,100	114,550	116,000
Recruitment Costs	1,350	1,400	1,400
Training/Conference & Travel	69,825	73,925	77,900
Memberships	9,260	10,185	11,060
Postage/Freight	20,900	21,900	23,900
Telephone & Data	50,235	50,560	51,750
Advertising & Promotion	6,450	6,510	7,075
Printing & Binding	4,000	4,000	4,000
Subscriptions	300	300	300
Licenses & Permits	2,900	2,900	2,900
Rental Fees	500	500	500
Insurance Premiums/Claims	62,920	64,457	65,089
Short Term Interest Charges	384	384	384
Other Initiatives	7,000	3,000	3,000
Misc. Expense	82,273	82,688	82,913
Legal Fees	500	500	500
Contracted Services	1,246,467	1,258,085	1,280,880
General Goods and Supplies	1,014,584	1,036,154	1,050,554
Utilities	303,325	315,860	323,200
Repair & Maintenance	334,800	353,426	367,055
Debt Interest	13,389	7,453	7,453
Transfer to Local Agencies	91,250	91,250	91,250
Amortization Expense	1,470,786	1,470,786	1,470,786
TOTAL EXPENDITURES	9,982,451	10,162,676	10,346,636
NET SURPLUS/(DEFICIT)	(5,714,693)	(5,882,893)	(6,035,203)
Internal Chargeback Revenue	3,911,200	4,088,381	4,152,167
Internal Chargeback Expenditures	1,884,300	1,952,700	1,983,200
NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS	(3,687,793)	(3,747,212)	(3,866,236)
<i>Amortization</i>	1,470,786	1,470,786	1,470,786
<i>Restricted Surplus</i>	1,203,330	1,249,866	1,328,584
Unrestricted Surplus/(Deficit)	(3,420,337)	(3,526,292)	(3,724,034)

Town of Banff
Utilities
2017 - 2019 Operating Budget
tob:Rollup 6B

Description	2017 Budget	2018 Budget	2019 Budget
REVENUES			
Sale of Goods & Services	\$7,000	\$7,000	\$12,000
Penalties & Costs	25,000	25,900	26,800
Consumption Charges	6,910,532	7,234,732	7,576,807
TOTAL REVENUES	6,942,532	7,267,632	7,615,607
EXPENDITURES			
Wages	1,338,713	1,365,477	1,392,776
Benefits	263,403	268,671	274,043
Overtime	70,650	70,700	70,750
Training/Conference & Travel	41,800	41,800	41,710
Memberships	1,800	1,804	1,808
Postage/Freight	9,438	9,579	9,580
Telephone & Data	23,806	24,327	24,695
Licenses & Permits	450	450	450
Insurance Premiums/Claims	83,700	85,200	86,310
Professional Fees	67,914	69,407	70,447
Contracted Services	992,373	1,013,137	1,028,549
General Goods and Supplies	400,692	425,472	435,976
Utilities	510,200	528,450	544,200
Repair & Maintenance	10,000	10,000	10,000
Amortization Expense	2,183,912	2,183,912	2,183,912
TOTAL EXPENDITURES	5,998,851	6,098,386	6,175,206
NET SURPLUS/(DEFICIT)	943,681	1,169,246	1,440,401
Internal Chargeback Expenditures	459,800	474,282	470,068
NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS	483,881	694,964	970,333
<i>Amortization</i>	<i>2,183,912</i>	<i>2,183,912</i>	<i>2,183,912</i>
<i>Restricted Surplus</i>	<i>2,637,740</i>	<i>2,847,610</i>	<i>3,121,554</i>
<i>Unrestricted Surplus/(Deficit)</i>	<i>30,053</i>	<i>31,266</i>	<i>32,691</i>

Town of Banff
 Planning & Development
 2017 - 2019 Operating Budget
 tob:Rollup 7

Description	2017 Budget	2018 Budget	2019 Budget
REVENUES			
Sale of Goods & Services	\$800	\$800	\$800
Business Licenses	190,200	189,744	192,299
Subdivision Processing Fees	8,000	8,000	8,000
Building Permits	200,000	200,000	200,000
Development Permits	50,000	50,000	50,000
Rezoning Processing Fees	3,000	3,000	3,000
Compliance Certificates	3,000	3,000	3,000
Developers Levies	60,000	60,000	60,000
Other Permit Revenue	8,000	8,000	8,000
Other Sales and Revenue	1,200	1,200	1,200
TOTAL REVENUES	524,200	523,744	526,299
EXPENDITURES			
Wages	463,782	473,058	471,228
Benefits	98,525	101,491	103,928
Training/Conference & Travel	14,900	14,900	14,000
Memberships	3,550	3,550	4,250
Postage/Freight	3,125	3,125	3,125
Telephone & Data	3,600	3,600	3,600
Advertising & Promotion	9,250	9,250	9,250
Printing & Binding	3,100	3,100	3,100
Subscriptions	650	650	650
Insurance Premiums/Claims	2,100	2,100	2,100
Legal Fees	9,000	9,000	9,000
Professional Fees	1,500	1,500	1,500
Contracted Services	58,000	35,500	28,000
General Goods and Supplies	9,500	6,500	6,500
Grants	30,000	30,000	30,000
Amortization Expense	5,079	5,079	5,079
TOTAL EXPENDITURES	715,661	702,403	695,310
NET SURPLUS/(DEFICIT)	(191,461)	(178,659)	(169,011)
Internal Chargeback Expenditures	26,000	27,400	27,900
NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS	(217,461)	(206,059)	(196,911)
Amortization	5,079	5,079	5,079
Restricted Surplus	55,623	153,123	153,073
Unrestricted Surplus/(Deficit)	(268,005)	(354,103)	(344,905)

Town of Banff
Environment
2017 - 2019 Operating Budget
tob:Rollup 7B

Description	2017 Budget	2018 Budget	2019 Budget
REVENUES			
Other Sales and Revenue	\$100	\$100	\$100
TOTAL REVENUES	100	100	100
EXPENDITURES			
Wages	114,742	117,037	119,378
Benefits	23,373	24,080	25,121
Training/Conference & Travel	3,750	3,750	3,750
Postage/Freight	200	200	200
Telephone & Data	300	300	300
Advertising & Promotion	3,000	4,000	4,000
Printing & Binding	500	400	400
Subscriptions	600	500	500
Contracted Services	60,000	20,000	21,000
General Goods and Supplies	10,500	500	500
Grants	61,000	60,000	60,000
Amortization Expense	839	839	839
TOTAL EXPENDITURES	278,804	231,606	235,988
NET SURPLUS/(DEFICIT)	(278,704)	(231,506)	(235,888)
Internal Chargeback Expenditures	7,900	8,400	8,600
NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS	(286,604)	(239,906)	(244,488)
<i>Amortization</i>	839	839	839
<i>Restricted Surplus</i>	(110,150)	(59,150)	(59,150)
<i>Unrestricted Surplus/(Deficit)</i>	(175,615)	(179,917)	(184,499)

Town of Banff
Community Services
2017 - 2019 Operating Budget
to: Rollup 8

Description	2017 Budget	2018 Budget	2019 Budget
REVENUES			
Sale of Goods & Services	\$3,600	\$3,500	\$3,500
Donations/Gifts	6,000	6,000	6,000
Rental	2,827	2,827	2,827
Developers Levies	4,800	4,800	4,800
Program Fees	18,300	18,300	17,500
Other Sales and Revenue	400	400	
Operating Government Grants	537,183	448,454	448,004
TOTAL REVENUES	573,110	484,281	482,631
EXPENDITURES			
Wages	834,645	773,944	789,437
Benefits	171,491	166,107	171,876
Training/Conference & Travel	14,636	14,872	15,235
Memberships	2,469	2,478	3,483
Postage/Freight	350	355	385
Telephone & Data	5,338	5,363	5,616
Advertising & Promotion	19,820	20,191	20,680
Printing & Binding	8,100	8,100	8,100
Insurance Premiums/Claims	3,400	3,410	3,410
Professional Fees	900	900	950
Contracted Services	32,400	32,400	32,500
General Goods and Supplies	74,503	52,088	50,358
Grants	6,000	6,000	6,000
Amortization Expense	22,218	22,218	22,218
TOTAL EXPENDITURES	1,196,270	1,108,426	1,130,248
NET SURPLUS/(DEFICIT)	(623,160)	(624,145)	(647,617)
Internal Chargeback Revenue	374,893	383,029	392,012
Internal Chargeback Expenditures	285,515	296,157	301,358
NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS	(533,782)	(537,273)	(556,963)
<i>Amortization</i>	22,218	22,218	22,218
<i>Restricted Surplus</i>	15,325	15,325	15,325
<i>Unrestricted Surplus/(Deficit)</i>	(526,889)	(530,380)	(550,070)

Town of Banff
Recreation Facilities & Recreation Grounds
2017 - 2019 Operating Budget
tob:Rollup 8B

Description	2017 Budget	2018 Budget	2019 Budget
REVENUES			
Sale of Goods & Services	\$52,700	\$52,700	\$52,700
Donations/Gifts	2,000	2,000	2,000
Rental	75,000	76,000	76,000
Ice Rentals	553,430	573,500	582,000
Program Fees	51,140	52,100	52,100
Membership Fees	3,400	3,600	3,800
Curling Ice Rentals	82,000	83,000	85,000
Room Rentals	56,000	61,600	68,000
Site Use Fees	28,800	30,800	33,800
Ball Diamond Rentals	9,000	9,000	9,000
Summer Fun Registrations	115,500	116,000	116,500
After School Club Revenue	135,000	135,000	135,000
Drop-in Fees	9,000	9,200	9,400
Other Permit Revenue	22,500	22,500	22,500
Other Sales and Revenue	50,600	51,000	54,500
Operating Government Grants	18,500	16,000	16,500
Capital Government Grants	2,061,404	2,061,404	2,061,404
Other Capital Revenue	10,000	10,000	10,000
TOTAL REVENUES	3,335,974	3,365,404	3,390,204
EXPENDITURES			
Wages	1,214,794	1,236,958	1,259,725
Benefits	251,926	260,047	252,377
Overtime	19,500	20,250	21,000
Training/Conference & Travel	42,300	37,250	37,650
Memberships	2,255	2,275	2,275
Postage/Freight	600	600	600
Telephone & Data	20,303	20,270	20,315
Advertising & Promotion	24,100	26,200	28,300
Printing & Binding	14,150	14,200	14,200
Subscriptions	6,066	6,066	6,066
Licenses & Permits	1,050	1,100	1,150
Rental Fees	44,200	46,900	49,400
Insurance Premiums/Claims	69,072	75,751	83,098
Professional Fees	30,000	31,500	31,500
Contracted Services	328,336	342,500	355,800
General Goods and Supplies	118,380	123,775	129,975
Utilities	209,700	219,230	223,860
Debenture Interest	169,977	126,797	82,252
Amortization Expense	793,197	793,197	793,197
TOTAL EXPENDITURES	3,359,906	3,384,866	3,392,740
NET SURPLUS/(DEFICIT)	(23,932)	(19,462)	(2,536)
Internal Chargeback Expenditures	866,239	910,532	936,114
NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS	(890,171)	(929,994)	(938,650)
Amortization	793,197	793,197	793,197
Restricted Surplus	1,912,227	1,955,407	1,999,952
Unrestricted Surplus/(Deficit)	(2,009,201)	(2,092,204)	(2,145,405)

Town of Banff
Other Functions
2017 - 2019 Operating Budget
to: Rollup 9

Description	2017 Budget	2018 Budget	2019 Budget
REVENUES			
Sale of Goods & Services	\$20,000	\$20,000	\$20,000
Rental	579,650	599,250	608,500
Business Licenses	5,595,700	5,846,000	6,080,000
Other Sales and Revenue	3,500	3,500	3,500
Government Sales	65,000	65,000	65,000
TOTAL REVENUES	6,263,850	6,533,750	6,777,000
EXPENDITURES			
Wages	(37,000)	(26,000)	
Training/Conference & Travel	(8,000)	(4,000)	
Advertising & Promotion	500	500	500
Rental Fees	75,200	75,200	75,200
Insurance Premiums/Claims	6,800	6,900	7,000
Professional Fees	65,000	65,000	65,000
Contracted Services	5,611,700	5,860,000	6,094,000
Utilities	100	100	100
Repair & Maintenance	17,400	17,400	17,400
Government/Agency Purchases	55,753	56,879	58,000
Grants	512,702	505,316	514,350
Debenture Interest	25,000	23,500	22,000
Amortization Expense	67,638	67,638	67,638
TOTAL EXPENDITURES	6,392,793	6,648,433	6,921,188
NET SURPLUS/(DEFICIT)	(128,943)	(114,683)	(144,188)
Internal Chargeback Expenditures	408,500	434,200	444,400
NET SURPLUS/(DEFICIT) AFTER CHARGEBACKS	(537,443)	(548,883)	(588,588)
<i>Amortization</i>	67,638	67,638	67,638
<i>Restricted Surplus</i>	114,409	128,386	132,561
<i>Unrestricted Surplus/(Deficit)</i>	(584,214)	(609,631)	(653,511)